



ONE Caribbean Connect

Digital Health Solutions

29-30 January 2026 | Trinidad & Tobago

REPORT

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1. Executive Summary

ONE Caribbean Connect (January 29–30, 2026) brought together government leaders and technical teams from seven Caribbean countries, along with the Pan American Health Organization (PAHO/WHO) and Inter-American Development Bank (IDB), among other regional partners, to strengthen Caribbean collaboration on digital health. Across two days, participants aligned on a practical direction for strengthening national readiness for health information exchange—with a focus on interoperability standards and architectures, and the enabling governance, policy and legal frameworks required to use digital health tools and data safely and effectively.



1.1 Key outcomes

- Countries aligned on a shared direction for the ONE Caribbean Connect Digital Health Solutions Technical Cooperation, focused on strengthening national readiness for health information exchange through stronger governance, standards, and interoperability.
- Participants identified key priorities including the adoption of standards, stronger governance structures, clear policies and legislation, and sustained technical capacity.
- Countries assessed their progress across several legal, policy and governance domains and identified

gaps in interoperability standards, legislation and policy, and data-sharing agreements.

- Participants consolidated a set of priority outcomes and milestones for a regional roadmap, covering both interoperability and governance/policy readiness.
- Countries identified a clear set of “support needs” required to advance national health information exchange, including policy templates, implementation guides, training, and technical support.
- Countries committed to advancing national actions while supporting peer learning and shared regional progress through exchanging best practices and lessons learned, sharing draft policy and legislation templates, and aligning on shared standards.

1.2 Next Steps

- Finalize the ONE Caribbean Roadmap into a draft document outlining priority outcomes, milestones, support needs, and country commitments for review and validation.
- Translate the roadmap into a sequenced three-year work plan with clear deliverables, timelines, and coordination mechanisms.
- Strengthen regional collaboration through practical coordination structures and alignment with partners and initiatives (e.g., PAHO, CARPHA, CARICOM, IS4H, PH4H) to support knowledge sharing, avoid duplication, and maximize impact.



This report summarizes discussions and outcomes based on high-level session notes and the ONE Caribbean Connect concept note.

2. Background and Context

2.1 The ONE Caribbean Framework

The IDB Group’s ONE Caribbean approach promotes a coordinated regional response to shared challenges and emphasizes institutional strengthening and digital transformation as cross-cutting enablers. As highlighted during the event, the ONE Caribbean program is organized around four strategic areas—resilience, security, productivity, and food security—with digital transformation central to strengthening systems and services, including health.

2.2 ONE Caribbean Digital Health Solutions Technical Cooperation

The ONE Caribbean Connect Digital Health Solutions Technical Cooperation is a regional non-reimbursable operation aimed at significantly enhancing health information exchange capabilities in seven Caribbean countries within the ONE Caribbean initiative: The Bahamas, Barbados, Belize, Guyana, Jamaica, Suriname, and Trinidad & Tobago – and

accelerating their collective progress in digital health through stronger regional collaboration. The TC is intended to have “spillover” impacts to other non-participating countries in the Caribbean region through collaboration and knowledge sharing through other established and ad hoc channels and platforms.

The TC pursues two specific objectives:

- Improve country governance structures, enabling policies, and standards for health information sharing.
- Strengthen country-level interoperability and readiness for cross-border data sharing.

The TC is structured around three key complementary components:

- Governance, policy and standards (country frameworks plus regional workshops and institutional development plans).
- Interoperability and implementation pilots (to generate reusable standards, guides and APIs).
- A ONE Caribbean Regional Digital Health Roadmap (regional dialogues

and consolidation of a shared roadmap).

The Technical Cooperation is designed to complement the Pan-American Highway for Digital Health (PH4H), which focuses on cross-border data exchange readiness, governance arrangements, and technical preparedness for regional interoperability.

2.3 Prior Caribbean Connect Convenings and Evolution

ONE Caribbean Connect builds on earlier regional convenings that advanced dialogue on digital health interoperability and governance in the Caribbean, under the theme of “Caribbean Connect.” This event builds on prior Caribbean Connect activities—including a meeting hosted in Kingston, Jamaica in July 2024, and a related meeting linked to the Pan-American Highway for Digital Health event held in El Salvador in October 2025. This January 2026 meeting marks the first major event delivered under the ONE Caribbean Digital Health Solutions banner and provides the foundational roadmap-building milestone for the TC.

3. Event Overview

ONE Caribbean Connect was held in Port of Spain, Trinidad and Tobago on January 29–30, 2026. The event brought together delegations from the seven beneficiary countries of the technical cooperation—The Bahamas, Barbados, Belize, Guyana, Jamaica, Suriname, and Trinidad and Tobago—along with regional partners and technical experts. Participants included senior health leaders (Ministers, Permanent Secretaries/Chief Medical

Officers), digital health program leaders, interoperability and informatics specialists, and representatives from regional institutions, including PAHO/WHO, CARICOM and CARPHA.

The two-day structure intentionally progressed from technical foundations to commitments and strategic direction:



The Hon. Lackram Bodoie and Mr. Deryck Murray

- Day 1: Technical foundations—standards, architectures, implementation lessons, innovation partnerships, and governance/legal considerations.
- Day 2: Roadmap co-design—priority outcomes, milestones, support needs, and country commitments; alignment with regional initiatives; leadership reflections on sustaining execution.

4. Day 1 – Technical Foundations

4.1 Opening and Framing

Day 1 opened with remarks from IDB leadership and the Government of Trinidad and Tobago, reinforcing that digital health is a critical enabler of resilient health systems and that regional collaboration is

essential to accelerate progress and reduce duplication across small and resource-constrained systems.

Key contributors included:

- **Julian Belgrave (Country Representative, Trinidad and Tobago Office, IDB)** provided an introduction to ONE Caribbean Connect and the rationale for regional unity in digital health.
- **Ferdinando Regalia (Social Sector Department Manager, IDB)** emphasized linking health to national digital strategies and leveraging partnerships and innovation.
- **Hon. Lackram Bodoie (Minister of Health, Trinidad and Tobago)** discussed the national vision for digital health in Trinidad and Tobago, and the importance of a connected system for national health system strengthening.
- **Mr. Deryck Murray (former West Indies Cricket Vice-Captain and diplomat for Trinidad and Tobago)** delivered a keynote message on “rekindling the spirit of federation” as a metaphor for regional teamwork.



Jennifer Nelson

4.2 Orientation Session: ONE Caribbean and the Digital Health Solutions TC

Ian Mills (ONE Caribbean Unit Chief, IDB) outlined the broader ONE Caribbean framework and positioned digital health as a cross-cutting investment in resilience and service modernization. **Dominique Afoon (Senior Associate, Health, IDB)** introduced the Digital Health Solutions TC, describing it as a three-year effort to strengthen governance, standards, and interoperability across the seven participating countries—and to translate these investments into practical regional cooperation.

4.3 Technical Session: Digital Health Architectures and Interoperability Standards

Jennifer Nelson (Senior Health Specialist, IDB) framed digital health architecture as a “blueprint for sustainability,” enabling scalability and interoperability. She introduced **Dr. Sidharth Ramesh (MedBlocks)**, who provided an expert technical foundation on interoperability standards and implementation considerations.

Dr. Ramesh’s presentation covered:

- Key standards and approaches, including FHIR, OpenEHR, and SNOMED CT, and the importance of selecting standards together with governance and policy alignment.
- Common implementation pitfalls—particularly inconsistent implementations and inadequate use of implementation guides.

- Patient-facing and clinician-facing considerations, including portability of health data and safety/workflow implications.
- Illustrative cases from multiple jurisdictions to show what can work (and what can go wrong) when standards adoption is not managed as a system change.

The discussion and Q&A, moderated by **Daniel Doane (Digital Health Team, IDB)**, reinforced that interoperability challenges are rarely purely technical; successful implementation depends on governance, clear institutional mandates, change management, and sustained capacity.

4.4 Partnership Session: Innovation and Partnerships in Digital Health

Ms. Ashely Arriaga (Health, Nutrition and Population, IDB) introduced the session which showcased how innovation ecosystems and digital government capabilities can accelerate health transformation—provided that partnerships are anchored in public value, safety, and sustainability.



Vashtie Dookiesingh and Veronica Vasconez

Key contributors included:

- **Ms. Vashtie Dookiesingh (Lead Specialist, IDB Lab)** provided examples of Caribbean health innovation and scaling approaches, including telehealth for remote communities and accelerator models.
- **Ms. Veronica Vasconez (Modernization of State Senior Specialist, ICS, IDB)** provided an overview of how national digital government and data governance provide foundations for digital health, including data strategies, digital identity, and interoperability platforms.

The follow up plenary discussion touched upon prerequisites for value creation from data (data strategies, architecture, implementation plans), the risks associated with rapid innovation such as artificial intelligence, and the importance of balancing innovation with cybersecurity, patient safety, and trust.

4.5 Technical Session: Governance and Policy Frameworks for Health Data Exchange

Dr. Nicolette Henry (Senior Health Specialist, IDB) moderated a technical session focused on the governance and policy foundations required for safe and sustainable health data exchange.

Key inputs included:

- **Blair Witzel (Digital Health Team, IDB)** addressed policy levers to enable digital health, emphasizing that legislation is only one tool and that

policy, standards, guidance, and investment must work together; and that technical details should not be over-legislated.

- **Gitana Keturkaité (Legal expert, NRD)** provided a summary of regulatory mapping across the region, highlighting common strengths (e.g., data protection progress) and persistent gaps (EHR regulation, institutional mandates, interoperability standards, and cross-border clarity).

Countries then participated in an interactive “heat map” exercise to assess where countries currently stand on core governance and policy domains relevant to digital health (e.g., data protection, EHR frameworks, telehealth, cross-border exchange, etc.). **Dr. Kavita Singh (Health Specialist, IDB)** framed the purpose of the exercise: to translate diagnostic insights into a collaboration roadmap under ONE Caribbean Connect.



Blair Witzel

Blair Witzel (Digital Health Team, IDB) facilitated the exercise, which closed with a shared recognition that legal and

governance readiness is advancing in parts of the region, but unevenly, and that a practical regional roadmap must support countries with templates, guidance, and peer learning—not just high-level principles.

4.6 Technical Session: Peer-to-Peer Interoperability Clinic: Country “Waypoint” Presentations

Daniel Doane (Digital Health Team, IDB) moderated a country-to-country clinic which enabled practical exchange on architecture decisions and real-world implementation challenges. Selected countries presented on the current state of their digital health and health information exchange architectures, and highlighted achievements and challenges:

- **Mr. Juan Carlos Sarabia (ICT Manager, Ministry of Health and Wellness, Belize)**
- **Dr. Michele Roofe (Senior Director, Information Systems for Health, Ministry of Health and Wellness, Jamaica)**
- **Mr. Michael Hamilton (Digital Health Lead, Ministry of Health and Wellness, The Bahamas)**
- **Mr. Jesse Bridgelal (Director, ICT Division, Ministry of Health, Trinidad & Tobago)**

Across presentations, countries emphasized that standards adoption is advancing but requires consistent implementation guidance, clearer governance roles, and capacity strengthening. Countries were then encouraged to seek the advice and technical support of their peers across the

Caribbean. Key themes raised during the clinic included:

- Aligning coding systems and mapping legacy data to modern standards-based platforms.
- Strengthening governance structures to oversee standards lifecycle management and compliance (including procurement).
- Addressing technical capacity constraints through shared learning and regional pooling of expertise.
- Preparing for cross-border exchange by aligning legal frameworks and data protection safeguards.

5. Day 2 – Strategic Directions

5.1 Day 1 Reflections



Dr. Javier Guzman

Dr. Javier Guzman (Unit Chief, Health, Nutrition and Population, IDB) began Day 2 with a reflection on the discussions and outcomes that emerged from Day 1. His key observations included:

- **Day 1 set the technical foundation** for the meeting through building a shared understanding of the building

blocks for digital health and health data exchange.

- **Interoperability standards and architectures:** Day 1 technical discussions included an emphasis on practical choices (e.g., FHIR/openEHR) and avoiding “new silos” by applying standards consistently and sustainably.
- **Governance and legal/policy readiness:** Presenters and delegates delivered a strong message that technology only works if countries have clear governance mechanisms and enabling policy/legal frameworks for safe data use and sharing.
- **Heat-mapping exercise made gaps visible:** Countries could see common areas of weakness, areas of progress, and areas where peers can lead and share.
- **Peer-to-peer clinic was the “value add”:** Countries moved beyond presentations into real problem-solving—sharing challenges and practical lessons learned.
- **Partnerships matter:** Digital health progress depends on coordination across health and wider digital government/e-government, and smart engagement with innovation partners.
- **Regional collaboration is essential:** The presentation and discussion revealed a shared recognition that countries can’t do this alone—ONE Caribbean Connect and PH4H provide the platform to align and accelerate.

5.1 Governance Roadmap Exercise

Technical Sessions for Day 2 began with an interactive exercise to assess where countries currently stand on core governance and policy domains relevant to digital health (e.g., data protection, EHR frameworks, telehealth, cross-border exchange). Blair Witzel facilitated the exercise, with Dr. Kavita Singh framing the purpose: to translate diagnostic insights into a collaboration roadmap under ONE Caribbean Connect.



Countries identified common priorities such as establishing or strengthening national governance bodies, clarifying institutional mandates, and developing fit-for-purpose policies and regulations that enable data sharing while protecting privacy and trust.

5.2 Interoperability Roadmap Exercise

Day 2 opened with a co-design exercise focused on interoperability readiness and the practical steps required over the next 24–36 months. **Dr. Prabhjot Singh (Advisor for Health Surveillance, Disease Prevention, and Control, PAHO)** introduced the session, encouraging participants to be specific about current state, challenges, and implementable milestones. Discussion highlighted the

need for core registries, agreed standards adoption, implementation guides, and consistent application of standards through procurement and governance mechanisms.



5.3 Alignment of Regional Initiatives

A regional panel, moderated by **Ian Ho-A-Shu (Senior Health Specialist, IDB)** explored how major initiatives align and reinforce one another—including the Pan-American Highway for Digital Health (PH4H), PAHO’s Information Systems for Health (IS4H) efforts, CARPHA’s pandemic preparedness platforms, and CARICOM’s free movement agenda. Panelists emphasized intentional coordination to reduce duplication and ensure that national foundations (the “on-ramps”) connect effectively to regional exchange mechanisms (the “highway”).

Key contributors included:

- **Dr. Javier Guzman (Unit Chief, Health, Nutrition and Population, IDB)** spoke on PH4H as a regional backbone for cross-border exchange that depends on strong national interoperability and governance foundations.
- **Marcelo D’Agostino (Unit Chief, Information System for Health and Digital Health, PAHO)** framed IS4H as a long-term strengthening approach



and cautioned against waiting for crisis conditions to prioritize digital transformation.

- **Dr. Lisa Indar (Executive Director, CARPHA)** addressed pandemic preparedness and early warning systems, and the need for interoperable, sustainable regional surveillance capabilities.
- **Jennifer Britton (Programme Manager, ICT for Development, CARICOM)** spoke on free movement in the Caribbean and the importance of cross-border health data exchange to support continuity of care and regional integration.

Javier Guzman presented on the Pan American Highway for Digital Health (PH4H), explaining that PH4H is designed to enable the sharing of health data across borders within the LAC region, and explains how ONE Caribbean Connect complements the PH4H by strengthening national systems, which are the essential “on-ramps” to the PH4H.

Marcelo D'Agostino highlighted the evolution of Information Systems for Health (IS4H) initiatives in the Caribbean and their connection to global digital health certification efforts. He explained

how IS4H has progressed over the years as a framework for strengthening national health information systems, supporting countries in improving data governance, interoperability, and evidence-based decision-making. Marcelo emphasized that these IS4H efforts are not isolated but rather complementary to the ONE Caribbean Connect and Pan American Highway for Digital Health (PH4H) initiatives, helping to create a cohesive digital health ecosystem across the Americas. In his remarks, Marcelo also reflected on the lessons learned from the COVID-19 pandemic, noting that the region should not wait for another crisis to prioritize digital transformation. He urged countries to maintain digital health as a permanent, high-level policy priority, integrating it into public health agendas beyond emergency response.

Dr. Lisa Indar presented CARPHA's pandemic preparedness work, including early warning systems and integrated surveillance platforms. She described CARPHA's efforts to strengthen early warning systems and integrated surveillance platforms across the region, highlighting how these systems support real-time detection and response to public health threats. Dr. Indar

emphasized that these digital surveillance tools are critical for regional health security and should be aligned with broader digital health initiatives like ONE Caribbean Connect and the Pan American Highway for Digital Health (PH4H). She also underscored the importance of collaboration and data sharing among Caribbean countries to ensure that early warning systems are operational, interoperable, and sustainable beyond initial project funding.

Jennifer Britton discussed CARICOM's free movement initiative and the need for digital health to support regional integration. She explained that CARICOM's free movement agenda, and focused on enabling the mobility of people, skills, and services within the Caribbean Single Market and Economy (CSME) requires strong digital health systems to support cross-border health data exchange and continuity of care for citizens moving between member states. Jennifer emphasized that digital health is a key enabler of regional integration, as it ensures that citizens can access quality healthcare seamlessly across borders. She also highlighted the need for intentional coordination among regional organizations such as CARICOM, IDB, PAHO, and CARPHA, to avoid duplication and maximize the impact of ongoing initiatives.

Conclusions:





- The ONE Caribbean Connect initiative will build national digital health foundations while PH4H will enable regional health data exchange.

- Regional organizations are committed to intentional coordination to avoid duplication and leverage existing initiatives.

5.4 Roadmap Confirmation and Country Commitments

Following the roadmap exercises, countries confirmed key priority outcomes, milestones, and support needs, and articulated country commitments to advance national actions and contribute to peer learning and regional collaboration. Commitments will be formalized in the ONE Caribbean Connect Roadmap document and will be translated into a three-year work plan.

A consolidated snapshot of commitments captured in the session notes is provided below:

Country	Commitments and Contributions
 The Bahamas	Provide peer support for change management; share architecture lessons; support health information exchange learning.
 Barbados	Adopt agreed interoperability standards in new procurements; assign a national interoperability focal point; share architecture implementation lessons.
 Belize	Share implementation lessons; participate in regional standards alignment; advance governance and legal reforms supporting interoperability.
 Guyana	Adopt agreed standards for new procurements; share implementation lessons; continue expanding access (including remote/underserved settings).

Country	Commitments and Contributions
 Jamaica	Sustain and deepen interoperability progress; adopt agreed standards; assign a focal point/team; share implementation and change management lessons.
 Suriname	Share evaluation processes and lessons from HIE implementation; prioritize legal alignment and capacity building; explore shared regional technical resources.
 Trinidad and Tobago	Adopt agreed standards; strengthen coding/terminology foundations; share technical capabilities and lessons from national/RHA connectivity initiatives.

Across commitments, a consistent message emerged: countries intend to move forward nationally while also making regional collaboration tangible through shared templates, peer clinics, focal points, and a more consistent regional approach to standards implementation.

5.5 Leadership Panel

A leadership panel of senior health officials reinforced that digital transformation is a health reform agenda—centered on governance, trust, cybersecurity, adoption, and measurable improvements in service delivery.

Panel contributors included:

- **Dr. Jeanine Saint-Bernard (Chief Medical Officer, Ministry of Health, Trinidad and Tobago)** described the national vision of “one person, one record, one view,” with strong emphasis on data governance and cybersecurity as foundations for trust.

- **Hon. Kevin Bernard (Minister of Health and Wellness, Belize)** framed digital health as policy and system reform, highlighting governance and legal clarity as prerequisites for cross-border exchange.
- **Dr. Rakesh Gajadhar Sukul (Director of Health, Suriname)** highlighted that institutional and governance changes need to embed digital requirements sustainably, and the value of regional pooling of specialized resources.
- **Mr. Errol Greene (Permanent Secretary, Ministry of Health and Wellness, Jamaica)** described lessons from implementation: clear accountability, early change management, designing around frontline realities, and resilience benefits in crisis settings.

In responding to moderator’s Dr. Ferdinando Regalia’s question on how digital health and health data fits into Trinidad and Tobago’s longer-term vision for its own health system, Dr. Saint Bernard outlined her country’s vision of “one person, one record, one view,” meaning every citizen will have a unified, longitudinal electronic health record accessible across all levels of care. Dr. Saint Bernard emphasized that digital health is a strategic enabler of patient-centered care, improving safety, efficiency, and coordination. She highlighted two national priorities:

1. Strengthening data governance through a national health data governance framework with clear decision-making and privacy rules.



Dr. Ferdinando Regalia, Minister The Hon. Kevin Bernard, Dr. Rakesh Gajadahr Sukul, Dr. Jeanine St Bernard, and Permanent Secretary Errol Greene

2. Institutionalizing cybersecurity as a core requirement of modern healthcare, ensuring public trust and data protection.

Finally, Dr. Saint Bernard positioned Trinidad and Tobago as a regional model for responsible, secure digital transformation.

The moderator then asked the Hon. Kevin Bernard how the digital health roadmap and interoperability priorities discussed during the ONE Caribbean event will be translated into tangible improvements for people in Belize.

In his response, the Minister drew on his background as former Minister of E-Governance to stress that digital health is about policy and system reform, not just technology. He noted that Belize’s digital health roadmap will strengthen referral pathways, reduce fragmentation, and improve continuity of care—especially for rural populations. The Minister explained this work would be guided and monitored through some key concrete mechanisms including:

- Operationalizing the National Digital Health Steering Committee.
- Finalizing the 2026–2030 Digital Health Strategy.
- Advancing legal and policy frameworks for interoperability and data protection.

Finally, the Minister highlighted public trust and legal clarity as essential foundations for data sharing and cross-border exchange.

The moderator then asked Dr. Sukul what he thought were the most important institutional and governance changes countries need to make over the next few years to fully benefit from the kind of digital and data agenda discussed during the ONE Caribbean Meeting.

Dr. Sukul reflected on Suriname’s experience implementing digital health reforms since 2019 with IDB support. He described efforts to build stakeholder buy-in, particularly among healthcare workers, and to embed digital requirements into medical licensing requirements. (e.g., mandating electronic health record use for physicians). Dr. Sukul also stressed the need to update legal

frameworks and align existing laws to support digital transformation.

However, he noted sustainability and capacity building as major challenges for Suriname and the Caribbean region as a whole, calling for regional pooling of specialized digital health and IT resources to maximize efficiency.

Finally, the moderator asked PS Greene for one or two key lessons about what it really takes – politically, institutionally, and operationally – to move from strategy documents to functioning systems and real use of data.

PS Greene shared some background about Jamaica’s long-term digital health journey, emphasizing that digital health is a health reform program, not a technology project.

Key lessons learned:

- Governance and accountability must be clearly defined—someone must “own” standards, procurement, and change management.
- Change management must start from project inception, not mid-implementation.
- Adoption, not procurement, defines success; systems must fit frontline realities (bandwidth, staffing, workflow).

He advised peers to start with tangible, high-impact use cases (e.g., lab results or referrals) before scaling. PS Greene recounted a vivid example of paper records drying in the sun after the recent Hurricane Melissa, which had a devastating

impact on health facilities in many parts of Jamaica, underscoring the urgency of resilient digital systems.

In closing, PS Greene reaffirmed Jamaica’s commitment to cybersecurity and regional collaboration under the ONE Caribbean Connect roadmap.

To conclude, leaders emphasized that success should be judged by adoption and health system impact—better continuity of care, safer referrals, improved decision-making, reduced duplication, and stronger resilience—rather than by the number of IT projects launched. Digital health transformation is not just about technology but about organizing health systems to be patient-centered. Success depends on institutions, governance, and human resources. Regional collaboration is essential as no country can implement digital health transformation alone.

5.6 Closing Reflections

Closing remarks reaffirmed partner commitment to sustained support for country-led digital transformation and strengthened regional collaboration. [Dr. Gabriel Vivas \(Country Representative, PAHO\)](#) reiterated PAHO’s support for governance strengthening, telehealth, and technical cooperation; and [Ian Mills \(ONE Caribbean Unit Chief, IDB\)](#) emphasized shared ownership of the roadmap and the importance of follow-through.

The event concluded with a cultural showcase that reinforced the spirit of Caribbean unity and collaboration.

6. Consolidated Outcomes and Deliverables

Across the two days, the meeting produced a set of practical outcomes to guide TC implementation:

- **Shared roadmap direction**
 - Two-pillar roadmap structure: (1) governance/legal/policy readiness; and (2) interoperability and standards implementation.
 - Agreement that national ‘foundations’ enable regional exchange—countries must be ready domestically to participate safely in regional data sharing (PH4H).
- **Priority support package (requested by countries)**
 - Templates and reference materials (policies, legislation drafting aids, data sharing agreements, governance charters).
 - Technical clinics and peer learning on standards implementation, implementation guides, and procurement requirements.
 - Training and capacity building for technical teams and decision-makers (governance, privacy, cybersecurity, interoperability).

- Mechanisms for ongoing collaboration (focal points, communities of practice, regular coordination sessions).

- **Country commitments**

- Each country confirmed concrete commitments to advance national actions and to contribute to regional collaboration, including sharing lessons learned, adopting shared standards during procurement, and appointing focal points to sustain momentum.

7. Next Steps

Participants and partners identified the following immediate next steps:

- Consolidate the ONE Caribbean Roadmap into a formal draft document (priority outcomes, milestones, support needs, and country commitments) for country review and validation.
- Translate the roadmap into a sequenced three-year work plan under including deliverables, timelines, and proposed coordination mechanisms.
- Establish practical regional collaboration mechanisms (e.g., focal points and peer clinics) to maintain

ONE Caribbean Connect Participants



momentum and enable continuous knowledge sharing.

- Coordinate intentionally with regional partners (PAHO, CARPHA, CARICOM)

and initiatives (IS4H, PH4H, pandemic preparedness, free movement) to avoid duplication and maximize impact.

Annex A. Agenda

ONE Caribbean Connect

Hyatt Regency Trinidad, Port-of-Spain, Trinidad & Tobago

AGENDA

Thursday, January 29

Day 1 - Technical Foundations

8:00 a.m. 8:30 a.m.	Registration
8:30 a.m. 8:55 a.m.	ONE Caribbean Connect Welcome and Opening Remarks <ul style="list-style-type: none"> • Mr. Julian Belgrave – Country Representative, Trinidad and Tobago, IDB • Mr. Ferdinando Regalia, Sector Manager, SCL, IDB • Dr. Lackram Bodoie, Minister of Health, Ministry of Health, Trinidad and Tobago
8:55 a.m. 9:10 a.m.	Keynote address <ul style="list-style-type: none"> • Mr. Deryck Murray - Former West Indies cricket Vice-Captain and two-time ICC World Cup champion
9:10 a.m. 9:40 a.m.	Overview of ONE Caribbean Initiative and the ONE Caribbean Connect Technical Cooperation <ul style="list-style-type: none"> • Mr. Ian Mills, ONE Caribbean Unit Chief, IDB • Ms. Dominique Afoon, Senior Associate, Health, Nutrition and Population Division, IDB
9:40 a.m. 9:50 a.m.	Group Photo
9:50 a.m. 10:50 a.m.	<i>Technical Session:</i> Digital Health Architectures and Standards for Interoperability <ul style="list-style-type: none"> • <i>Moderator:</i> Ms. Jennifer Nelson, Senior Specialist, Health, Nutrition and Population Division, IDB • Dr. Sidharth Ramesh, Founder, Medblocks (<i>virtual</i>) <ul style="list-style-type: none"> ○ Foundations: Digital Health Standards ○ Digital Architecture Best Practices and Considerations • Plenary Discussion
10:50 a.m. 11:15 a.m.	Coffee Break
11:15 a.m. 12:00 p.m.	Platforms and Partnerships for Innovation in Digital Health

	<ul style="list-style-type: none"> • <i>Moderator:</i> Ms. Ashley Arriaga, Health, Nutrition and Population Division, IDB • Ms. Vashtie Dookiesingh, Lead Specialist, IDB Lab • Ms. Veronica Vasconez, Modernization of State Senior Specialist, ICS, IDB
12:00 p.m. 1:15 p.m.	Lunch
1:15 p.m. 2:45 p.m.	<p><i>Technical Session: Governance and Policy</i></p> <ul style="list-style-type: none"> • <i>Moderator:</i> Ms. Nicolette Henry, Health Specialist, Health, Nutrition and Population Division, IDB • Mr. Blair Witzel, Digital Health Team, IDB <ul style="list-style-type: none"> ◦ Legislative and Policy Domains for Digital Health • Ms. Gitana Keturkaité, NRD (<i>virtual</i>) <ul style="list-style-type: none"> ◦ Current State Review of Digital Health Policy in the Caribbean • Country Governance and Policy Heat Map (<i>Interactive plenary exercise</i>)
2:45 p.m. 3:00 p.m.	Coffee Break
3:00 p.m. 4:15 p.m.	<p><i>Technical Session: Digital Health Architectures and Standards for Interoperability</i></p> <ul style="list-style-type: none"> • <i>Moderator:</i> Mr. Daniel Doane, Digital Health Team, IDB • Waypoint Briefs: <ul style="list-style-type: none"> ◦ Mr. Juan Carlo Sarabia, Manager ICT, Ministry of Health and Wellness, Belize ◦ Dr. Michele Roofe, Senior Director, Information Systems for Health, Ministry of Health and Wellness, Jamaica ◦ Mr. Michael Hamilton, Digital Health Lead, Ministry of Health and Wellness, The Bahamas ◦ Mr. Jesse Bridgelal, Director, ICT Division, Ministry of Health, Trinidad & Tobago (<i>virtual</i>) • Digital Health Architecture Peer Clinic (<i>Interactive plenary exercise</i>) • Summary of Key Themes
4:15 p.m.	<p>Day 1 Close</p> <ul style="list-style-type: none"> • Master of Ceremonies: Ms. Alix Lewis, Country Office, Trinidad and Tobago, IDB
6:30 p.m. 8:30 p.m.	<p>Welcome Reception</p> <ul style="list-style-type: none"> • Hyatt Regency Trinidad Waterfront

Friday, January 30

Day 2 - Strategic Directions

8:45 a.m.	Welcome & Recap of Day 1
9:00 a.m.	<ul style="list-style-type: none"> • Dr. Javier Guzman, Division Chief, Health, Nutrition and Population Division, IDB
9:00 a.m. 10:00 a.m.	<p>ONE Caribbean Collaboration Roadmap for Strengthening Legal, Governance and Policy Frameworks for Digital Health</p> <ul style="list-style-type: none"> • <i>Moderator:</i> Dr. Kavita Singh, Sector Lead Specialist, Health, Nutrition and Population Division, IDB • Plenary Workshop Exercise (Lead Facilitator: Mr. Blair Witzel, IDB)
10:00 a.m. 10:30 a.m.	<p>Priorities Exercise – Identifying areas for collaboration to accelerate on Caribbean country capacity for Interoperability (Part 1)</p> <ul style="list-style-type: none"> • <i>Moderator:</i> Dr. Prabhjot Singh, Advisor for Health Surveillance, Disease Prevention and Control, PAHO • Plenary Workshop Exercise (Lead Facilitator: Mr. Daniel Doane, IDB)
10:30 a.m. 11:00 a.m.	Coffee Break
11:00 a.m. 12:00 p.m.	<p>Priorities Exercise – Identifying areas for collaboration to accelerate on Caribbean country capacity for interoperability (Part 2)</p> <ul style="list-style-type: none"> • <i>Moderator:</i> Dr. Prabhjot Singh, Advisor for Health Surveillance, Disease Prevention and Control, PAHO • Plenary Workshop Exercise (Lead Facilitator: Mr. Daniel Doane, IDB)
12:00 p.m. 1:00 p.m.	Lunch
1:00 p.m. 2:00 p.m.	<p>Alignment with Regional and National Strategies and Initiatives Panel Discussion</p> <ul style="list-style-type: none"> • <i>Moderator:</i> Mr. Ian Ho-A-Shu, Senior Health Specialist, Health, Nutrition and Population Division, IDB • Dr. Javier Guzman, Division Chief, Health, Nutrition and Population Division, IDB • Dr. Lisa Indar, Executive Director, CARPHA • Mr. Marcelo D’Agostino, Unit Chief, Information Systems and Digital Health, PAHO (<i>virtual</i>) • Ms. Jennifer Britton, Programme Manager ICT for Development, CARICOM Secretariat
2:00 p.m. 2:45 p.m.	<p>ONE Caribbean Digital Health Roadmap and Commitment</p> <ul style="list-style-type: none"> • <i>Moderator:</i> Ms. Dominique Afoon, Senior Associate, Health, Nutrition and Population Division, IDB • Plenary Exercise: ONE Caribbean Connect: Vision, priorities, and collaboration commitments (Facilitator: Mr. Ian Mills, ONE Caribbean Unit Chief, IDB)

2:45 p.m. 3:00 p.m.	Coffee Break
3:00 p.m. 4:00 p.m.	Closing Plenary Session: Leadership Panel <ul style="list-style-type: none"> • <i>Moderator:</i> Mr. Ferdinando Regalia, Sector Manager, SCL, IDB • The Hon. Kevin Bernard, Minister of Health and Wellness, Belize • Ministry of Health, Trinidad & Tobago • Dr. Rakesh Gajadhar Sukul, Director of Health, Ministry of Health, Welfare and Labour, Suriname
4:00 p.m. 4:15 p.m.	Closing Remarks <ul style="list-style-type: none"> • Dr. Gabriel Vivas Francesconi – Country Representative, PAHO • Mr. Ian Mills, ONE Caribbean Unit Chief, IDB
4:15 p.m.	Cultural Showcase <ul style="list-style-type: none"> • Freetown Collective

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