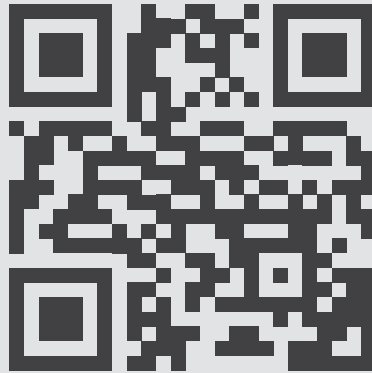




# **IDB Group Corporate Results Framework 2020-2023**

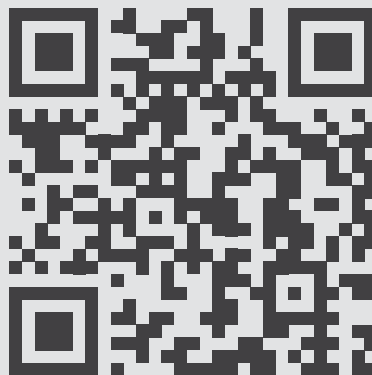
Monitoring our contributions to improving lives  
in Latin America and the Caribbean

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# What Are the IDB Group's Objectives and Strategic Priorities?

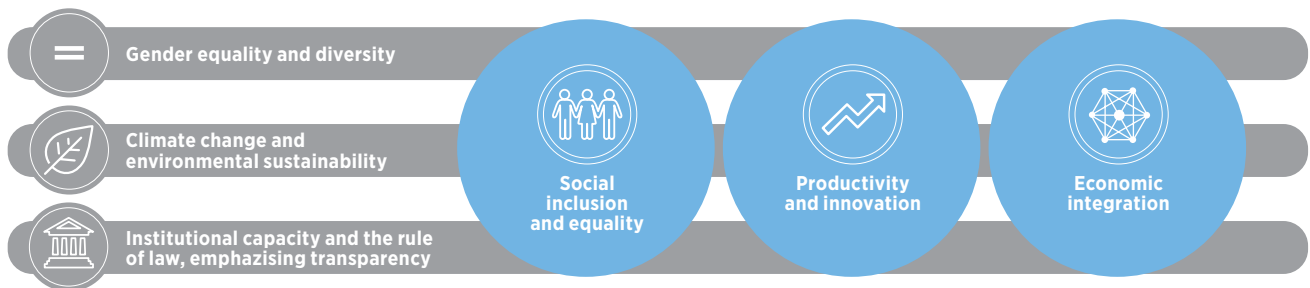
## Our Objectives

The IDB Group seeks to reduce poverty and inequality and achieve sustainable growth in Latin America and the Caribbean.

## Our Strategic Priorities

To achieve our objectives, we prioritize three development challenges and three cross-cutting issues.

Cross-cutting Issues | Development challenges



## How Can We Achieve Our Strategic Priorities?

To accelerate progress on the strategic priorities, we must channel our efforts into the following areas:

### Operational



Promoting technology and innovation



Increasing resource mobilization

### Corporate



Enhancing value proposition



Boosting institutional profiles



Strengthening knowledge programs



Reinforcing strategic planning process

## How Do We Measure Our Progress?

The **Corporate Results Framework** (CRF) is the IDB Group's highest-level tool for monitoring performance and achievement of its strategic objectives. It serves important functions of both accountability and performance management and it consists of three levels of indicators:

### **Level 1. Regional Context**

Tracks the region's progress with regard to the three challenges and three cross-cutting issues of the strategy.

### **Level 2. IDB Group Contributions to Development Results**







Tracks the magnitude of IDB Group contributions to the three challenges and three cross-cutting issues of the strategy.

### **Level 3. IDB Group Performance**

Assesses performance of the IDB Group against operational and organizational targets.




## Level 1. Regional Context

The Level 1 indicators track the region's progress with regard to the three challenges and three cross-cutting issues of the strategy.




Priorities	Indicators
<b>Social Inclusion and Equality</b> 	1.1 Poverty headcount ratio (US \$3.10 per day PPP) (%)
	1.2 Gini coefficient
	1.3 Social Progress Index
<b>Productivity and Innovation</b> 	1.4 Growth rate of GDP per person employed (%)
	1.5 Employed workers contributing to social security (% of employed population)
	1.6 Research and development expenditure as a percentage of GDP (%)
	1.7 Proportion of the population covered by at least a 4G mobile network (%)
<b>Economic Integration</b> 	1.8 Intraregional trade in goods (%)
	1.9 Growth rate of the value of total exports of goods and services (%)
	1.10 Foreign direct investment net inflows as percentage of GDP (%)
<b>Gender Equality and Diversity</b> 	1.11 Global Gender Gap Index
<b>Climate Change and Environmental Sustainability</b> 	1.12 CO <sub>2</sub> emissions from fuel combustion (tons)
	1.13 Forest area as a proportion of total land area (%)
	1.14 Annual reported economic losses from natural disasters (\$)
<b>Institutional Capacity and Rule of Law</b> 	1.15 Government effectiveness (average LAC percentile)
	1.16 Rule of law (average LAC percentile)
	1.17 Control of corruption (average LAC percentile)
	1.18 Voice and accountability (average LAC percentile)

## Level 2. IDB Group Contributions to Development Results

The Level 2 indicators track the magnitude of IDB Group contributions to the three challenges and three cross-cutting issues of the strategy.

Priorities	Indicator
<b>Social Inclusion and Equality</b> 	2.1 Students benefited by education projects (#)
	2.2 Beneficiaries receiving health services (#)
	2.3 Beneficiaries of targeted anti-poverty programs (#)
	2.4 Households with improved access to water and sanitation (#)
	2.5 Households with improved access to energy services (#)
	2.6 Beneficiaries of initiatives that support migrants and their host communities (#)
<b>Productivity and Innovation</b> 	2.7 Beneficiaries of employment support initiatives (#)
	2.8 Jobs supported (#)
	2.9 Micro, small, medium enterprises financed (#)
	2.10 Enterprises provided with technical assistance (#)
	2.11 Farmers with improved access to agricultural services and investments (#)
	2.12 Beneficiaries with new access to at least a 4G mobile network (#)
<b>Economic Integration</b> 	2.13 Roads built or upgraded (km)
	2.14 Amount of international trade supported (\$)
	2.15 Regional integration agreements and cooperation initiatives supported (#)

## Level 2. IDB Group Contributions to Development Results (continued)

Priorities	Indicator
<b>Gender Equality and Diversity</b> 	2.16 Women beneficiaries of economic empowerment initiatives (#)
	2.17 Countries with strengthened gender equality and diversity policy frameworks (#)
	2.18 Targeted beneficiaries of public services that have been adapted for diverse groups (#)
<b>Climate Change and Environmental Sustainability</b> 	2.19 Emissions avoided (annual tons CO <sub>2</sub> equivalent)
	2.20 Beneficiaries of enhanced disaster and climate change resilience (#)
	2.21 Habitat that is sustainably managed using ecosystem-based approaches (hectares)
	2.22 Installed power generation capacity from renewable sources (MW)
	2.23 Value of investments in resilient and/or low- carbon infrastructure (\$)
<b>Institutional Capacity and Rule of Law</b> 	2.24 Countries with strengthened tax and expenditure policy and management (#)
	2.25 Public officials trained on citizen security and justice (#)
	2.26 Agencies with strengthened digital technology and managerial capacity (#)
	2.27 Agencies with strengthened transparency and integrity practices (#)

### Level 3. IDB Group Performance

The Level 3 indicators assess performance of the IDB Group against operational and organizational targets. For details on baselines and targets, visit the approved [CRF 2020-2023](#).

Indicator	Institution	Baseline	2020-23 Target
3.1 Projects supporting social inclusion and equality (% of new approvals/commitments)	IDB	47%	
	IDB Invest	31%	Monitor
	IDB Lab	46%	
3.2 Projects supporting productivity and innovation (% of new approvals/commitments)	IDB	63%	
	IDB Invest	79%	Monitor
	IDB Lab	84%	
3.3 Projects supporting economic integration (% of new approvals/commitments)	IDB	23%	
	IDB Invest	23%	Monitor
	IDB Lab	16%	
3.4 Support for small and vulnerable countries (%) <i>IDB and IDB Invest report based on the approved/committed volume in dollars and IDB Lab reports based on the number of projects</i>	IDB	37%	≥ 35%
	IDB Invest	38%	≥ 40%
	IDB Lab	37%	≥ 45%
3.5 Climate finance in IDB Group operations (% of approved/committed amount)	IDB	25%	≥ 30%
	IDB Invest	26%	≥ 30%
	IDB Lab	28%	≥ 30%
3.6 Projects supporting climate change mitigation and/or adaptation (% of new approvals/commitments)	IDB	53%	≥ 65%
	IDB Invest	40%	≥ 40%
	IDB Lab	34%	≥ 40%
3.6.a Projects supporting agriculture, forestry, land use, and coastal zone management (% of new approvals/commitments)	IDB	8%	≥ 10%
	IDB Invest	6%	≥ 8%
	IDB Lab	19%	≥ 25%
3.7 Projects supporting gender equality (% of new approvals/commitments)	IDB	41%	≥ 70% (2023 target)
	IDB Invest	16%	≥ 25%
	IDB Lab	27%	≥ 60%
3.8 Projects supporting diversity (% of new approvals/commitments)	IDB	7%	≥ 20%
	IDB Invest	0%	≥ 5%
	IDB Lab	8%	≥ 20%
3.9 Projects supporting institutional capacity and rule of law (% of new approvals)	IDB	52%	≥ 60%
3.10 Projects aligned to country strategies (% of new approvals/commitments)	IDB	90%	≥ 90%
	IDB Invest	76%	≥ 79%
	IDB Lab	92%	≥ 90%
3.11 New country strategies considering country's official commitments on climate (%)	IDB Group	54%	100%

Strategic Alignment



### Level 3. IDB Group Performance (continued)

	Indicator	Institution	Baseline	2020-23 Target
Development Effectiveness	3.12 Active projects with satisfactory performance classification	IDB loans	80%	≥ 80%
		IDB Invest loans	63%	≥ 70%
		IDB Lab loan and equity	72%	≥ 60%
		IDB TC Operations	59%	≥ 75%
	3.13 Projects with satisfactory development results at completion (%)	IDB	59%	≥ 70%
		IDB Invest	47%	≥ 65%
	3.14 Projects with higher environmental and social risks rated satisfactory in the implementation of mitigation measures (%)	IDB	81%	≥ 84% (2023 target)
		IDB Invest	91%	≥ 90%
3.15 Projects with considerable disaster and climate change risk that applied risk analysis to identify resilience actions (%)	IDB	16%	100% (2023 target)	
Leverage and Partnerships	3.16 Direct third-party financing deployed (\$)	IDB Group	\$6.0 B	≥ \$9.0 B
	3.16.a Private direct third-party financing deployed (\$)	IDB Group	\$3.7 B	≥ \$6.0 B
	3.17 Indirect third-party financing deployed (\$)	IDB Group	\$12.5 B	≥ \$16.5 B
	3.18 Stakeholders that consider the IDB Group to be effective in fostering public-private synergies (%)	IDB Group	68%	≥ 75% (2023 target)
Efficiency	3.19 Cost to income ratio (%)	IDB	37%	< 40%
		IDB Invest	44.1%	< 60%
	3.20 Cost to portfolio ratio (%)	IDB	0.75%	< 0.8%
		IDB Invest	1.24%	< 1.3%
	3.21 Credit rating agencies granting targeted ratings to IDB Group entities (#)	IDB Lab	6.1%	< 7.3%
		IDB	3	3
IDB Invest	3	3		
Knowledge and Innovation	3.22 Average downloads of IDB Group publications (#)	IDB Group	2,568	≥ 3,000 (2023 target)
	3.23 Total IDB Group blog readership (#)	IDB Group	4.7 M	≥ 5.5 M (2023 target)
	3.24 Net Promoter Score: IDB Group as a provider of relevant knowledge (NPS)	IDB Group	28	≥ 38 (2023 target)
	3.25 Net Promoter Score: IDB Group as a provider of innovative solutions (NPS)	IDB Group	14	≥ 27 (2023 target)
Internal Alignment to Cross-Cutting Issues	3.26 IDB Group facilities and fleet emissions (tons of CO <sub>2</sub> equivalent)	IDB Group	11,200	≤ 9,600 (2023 target)
	3.27 Mid and senior-level IDB Group staff who are women (%)	IDB and IDB Lab	38%	≥ 43% (2023 target)
		IDB Invest	33%	≥ 38% (2023 target)
	3.28 Actions to promote diversity and inclusion at the IDB Group (#)	IDB Group	41	≥ 80
	3.29 Aid Transparency Index score	IDB	83	≥ 90 (2023 target)

# Sustainable Development Goals and CRF Indicators



**1** NO POVERTY

- 1.1 Poverty headcount ratio (US \$3.10 per day PPP) (%)
- 1.3 Social Progress Index
- 2.2 Beneficiaries of targeted anti-poverty programs (#)
- 3.1 Projects supporting social inclusion and equality (% of new approvals/commitments)



**2** ZERO HUNGER

- 1.14 Annual reported economic losses from natural disasters (\$)
- 2.11 Farmers with improved access to agricultural services and investments (#)
- 2.20 Beneficiaries of enhanced disaster and climate change resilience (#)
- 3.1 Projects supporting social inclusion and equality (% of new approvals/commitments)



**3** GOOD HEALTH AND WELL-BEING

- 1.3 Social Progress Index
- 2.2 Beneficiaries receiving health services (#)
- 3.1 Projects supporting social inclusion and equality (% of new approvals/commitments)



**4** QUALITY EDUCATION

- 1.3 Social Progress Index
- 2.1 Students benefited by education projects (#)
- 3.1 Projects supporting social inclusion and equality (% of new approvals/commitments)
- 3.2 Projects supporting productivity and innovation (% of new approvals/commitments)



**5** GENDER EQUALITY

- 1.11 Global Gender Gap Index
- 2.16 Women beneficiaries of economic empowerment initiatives (#)
- 2.17 Countries with strengthened gender equality and diversity policy frameworks (#)
- 3.7 Projects supporting gender equality (% of new approvals/commitments)
- 3.27 Mid and senior-level IDB Group staff who are women (%)



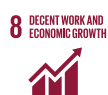
**6** CLEAN WATER AND SANITATION

- 1.3 Social Progress Index
- 2.4 Households with improved access to water and sanitation (#)
- 3.1 Projects supporting social inclusion and equality (% of new approvals/commitments)



**7** AFFORDABLE AND CLEAN ENERGY

- 1.12 CO<sub>2</sub> emissions from fuel combustion (tons)
- 2.5 Households with improved access to energy services (#)
- 2.19 Emissions avoided (annual tons CO<sub>2</sub> equivalent)
- 2.22 Installed power generation capacity from renewable sources (MW)
- 3.2 Projects supporting productivity and innovation (% of new approvals/commitments)



**8** DECENT WORK AND ECONOMIC GROWTH

- 1.4 Growth rate of GDP per person employed (%)
- 1.5 Employed workers contributing to social security (% of employed population)
- 1.8 Intraregional trade in goods (%)
- 1.9 Growth rate of the value of total exports of goods and services (%)
- 1.10 Foreign direct investment net inflows as percentage of GDP (%)
- 2.7 Beneficiaries of employment support initiatives (#)
- 2.8 Jobs supported (#)
- 2.9 Micro, small, medium enterprises financed (#)
- 2.10 Enterprises provided with technical assistance (#)
- 2.14 Amount of international trade supported (\$)
- 3.2 Projects supporting productivity and innovation (% of new approvals/commitments)
- 3.3 Projects supporting economic integration (% of new approvals/commitments)



**9** INDUSTRY INNOVATION AND INFRASTRUCTURE

- 1.6 Research and development expenditure as a percentage of GDP (%)
- 1.7 Proportion of the population covered by at least a 4G mobile network (%)
- 2.9 Micro, small, medium enterprises financed (#)
- 2.10 Enterprises provided with technical assistance (#)
- 2.12 Beneficiaries with new access to at least a 4G mobile network (#)
- 2.13 Roads built or upgraded (km)
- 2.23 Value of investments in resilient and/or low- carbon infrastructure (\$)
- 3.2 Projects supporting productivity and innovation (% of new approvals/commitments)
- 3.3 Projects supporting economic integration (% of new approvals/commitments)



- 1.2 Gini coefficient
- 1.3 Social Progress Index
- 2.16 Women beneficiaries of economic empowerment initiatives (#)
- 2.17 Countries with strengthened gender equality and diversity policy frameworks (#)
- 2.18 Targeted beneficiaries of public services that have been adapted for diverse groups (#)
- 3.4 Support for small and vulnerable countries (%)
- 3.7 Projects supporting gender equality (% of new approvals/commitments)
- 3.8 Projects supporting diversity (% of new approvals/commitments)
- 3.28 Actions to promote diversity and inclusion at the IDB Group (#)



- 1.14 Annual reported economic losses from natural disasters (\$)
- 2.4 Households with improved access to water and sanitation (#)
- 2.5 Households with improved access to energy services (#)
- 2.6 Beneficiaries of initiatives that support migrants and their host communities (#)
- 2.20 Beneficiaries of enhanced disaster and climate change resilience (#)



- 2.19 Emissions avoided (annual tons CO<sub>2</sub> equivalent)



- 1.12 CO<sub>2</sub> emissions from fuel combustion (tons)
- 1.13 Forest area as a proportion of total land area (%)
- 1.14 Annual reported economic losses from natural disasters (\$)
- 2.19 Emissions avoided (annual tons CO<sub>2</sub> equivalent)
- 2.20 Beneficiaries of enhanced disaster and climate change resilience (#)
- 2.22 Installed power generation capacity from renewable sources (MW)
- 2.23 Value of investments in resilient and/or low- carbon infrastructure (\$)
- 3.5 Climate finance in IDB Group operations (% of approved/committed amount)
- 3.6 Projects supporting climate change mitigation and/or adaptation (% of new approvals/commitments)
- 3.11 New country strategies considering country's official commitments on climate (%)
- 3.26 IDB Group facilities and fleet emissions (tons of CO<sub>2</sub> equivalent)



- 2.21 Habitat that is sustainably managed using ecosystem-based approaches (hectares)



- 1.13 Forest area as a proportion of total land area (%)
- 2.21 Habitat that is sustainably managed using ecosystem-based approaches (hectares)



- 1.3 Social Progress Index
- 1.15 Government effectiveness (average LAC percentile)
- 1.16 Rule of law (average LAC percentile)
- 1.17 Control of corruption (average LAC percentile)
- 1.18 Voice and accountability (average LAC percentile)
- 2.24 Countries with strengthened tax and expenditure policy and management (#)
- 2.25 Public officials trained on citizen security and justice (#)
- 2.26 Agencies with strengthened digital technology and managerial capacity (#)
- 2.27 Agencies with strengthened transparency and integrity practices (#)
- 3.9 Projects supporting institutional capacity and rule of law (% of new approvals)
- 3.29 Aid Transparency Index score



- 1.7 Proportion of the population covered by at least a 4G mobile network (%)
- 1.8 Intra-regional trade in goods (%)
- 1.9 Growth rate of the value of total exports of goods and services (%)
- 1.10 Foreign direct investment net inflows as percentage of GDP (%)
- 2.10 Enterprises provided with technical assistance (#)
- 2.12 Beneficiaries with new access to at least a 4G mobile network (#)
- 2.15 Regional integration agreements and cooperation initiatives supported (#)
- 2.24 Countries with strengthened tax and expenditure policy and management (#)
- 3.10 Projects aligned to country strategies (% of new approvals/commitments)
- 3.16 Direct third-party financing deployed (\$)
- 3.16.a Private direct third-party financing deployed (\$)
- 3.17 Indirect third-party financing deployed (\$)
- 3.18 Stakeholders that consider the IDB Group to be effective in fostering public-private synergies (%)



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