



**Latin America/Caribbean and Asia/Pacific
Economics and Business Association**

An initiative of the Inter-American Development Bank and the Asian Development Bank Institute

Second LAEBA Annual Meeting
Buenos Aires, Argentina – November 28-29, 2005

Export Growth and Industrial Policy: Lesson from the
East Asian Miracle Experience.
Comments

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Institute for the Integration of Latin
American and the Caribbean (INTAL)



LAEBA 2005
Second Annual Meeting

**Export Growth and Industrial Policy:
Lessons from the East Asian Miracle Experience**

John Weiss

Comments by

José María Fanelli

CEDES, Buenos Aires, Argentina

What are the questions?

- *Is industrial policy still **relevant**? What policies are relevant?*
The paper focuses on these questions. But an additional question is key to understanding the LA experience:
- *What factors enabled some countries to successfully **implement** their industrial policies; while these policies quickly **failed** in others?*

Implementation “Details” are Essential

- Similar policies have different effects because of uncertainty concerning the links: *institutions* → *policies* → *outcomes*.
- The idiosyncratic features of the socio-economic structure generate:
 - *path-dependence and sequencing problems,*
 - *macro disequilibria and financial crises,*
 - *unintended distributional impacts and political unrest. Hence,*
- A canonical blueprint may be too rough a guideline for policy reform. It is important
 - *To design context-informed policy packages and to rectify during the implementation stage*
 - *To facilitate social (institutional/organizational) learning*

Weiss: Lessons About Industrial Policy

(East Asia)

1. The ability to stimulate high private investment in new manufacturing , which led to productivity improvements and exports is the key. *What role for aggregate volatility and structural factors?*
2. Industrial policy must be flexible: *Who are the policy actors? Distributional conflict? “Rigid” institutions?*
3. The role of directed credit policy has been much debated. *What about the Korean/Indonesian/Thai financial crises? How to manage risk?*

Weiss: Guidance for Countries

- **Export orientation (The RER? The Monetary Regime? Protectionism? Factor Endowment?)**
- **Time-bound support (Political economy?)**
- **Support in relation to well defined performance criteria (What criteria if volatile/conflictive context?)**
- **A focus on innovation and technological upgrading**
- **Coordination of initiatives (What about coordination failures and bad rules of the game?)**
- **Flexibility (Who should be flexible? Institutional arrangement?)**

Reforms Are Processes of **Institutional Change**

- **Industrial policies call for institution building but there is no such a thing as an *interest-free institutional engineer*.**
- **The identification of the agents of change and their *collective action* problems is as important as the identification of the “best industrial policy”.**
- **The ability to make *political transactions* is key to institution building → Political institutions matter.**

The **Political Economy** Dimension is Key

- **Distributive conflicts are primary determinants of the content and path of industrial policies and it is very difficult to organize compensation arrangements.**

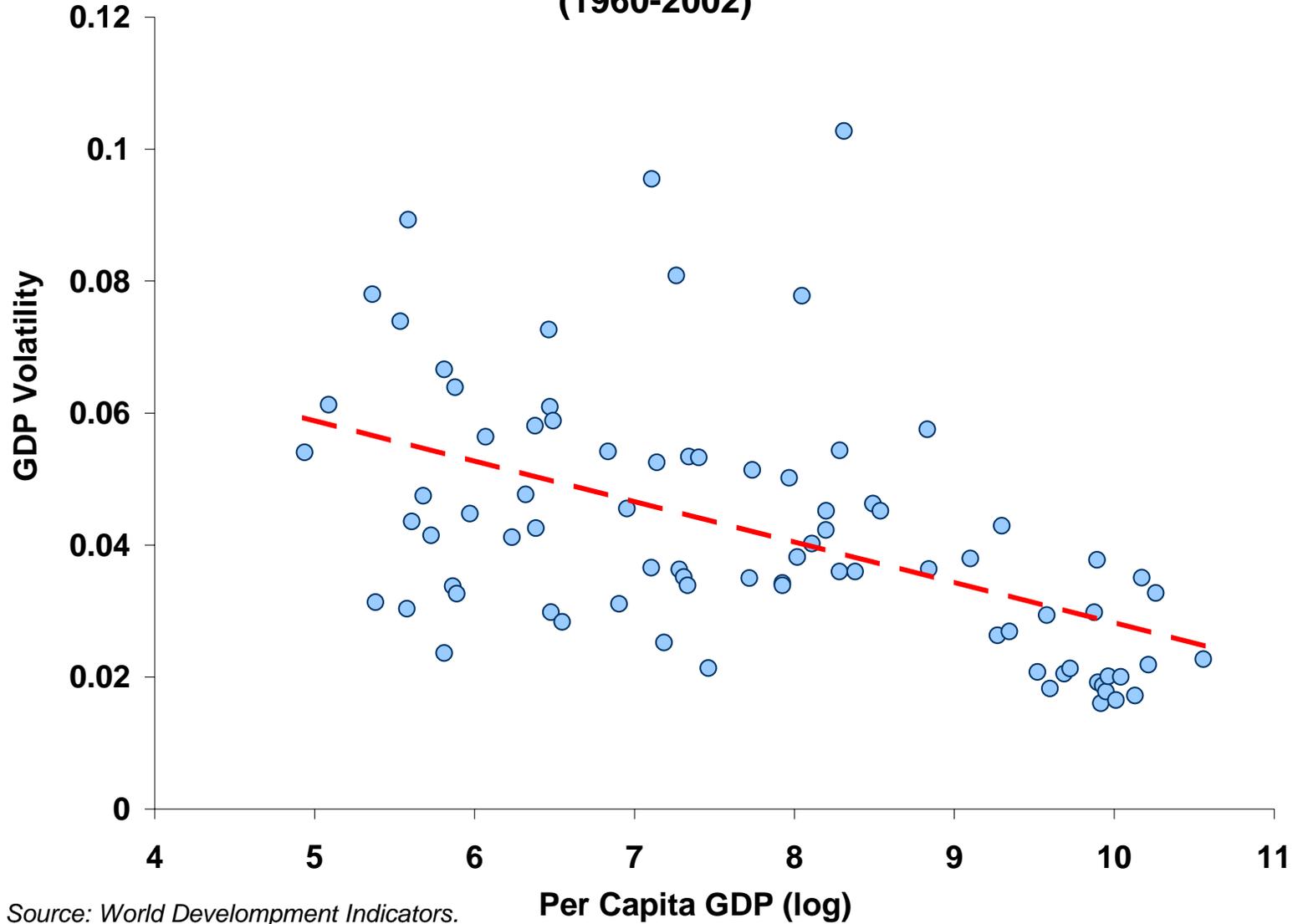
- **In addition to “traditional” interest groups:**
 - **elites; regional/ ethnic cleavages; fiscal federalism**
 - **State capture is frequent and lobbying at the implementation stage is typical.**

- **Problem: The *political economy* is not in the blueprint.**

Aggregate Volatility Matters

- **Emerging Economies are highly volatile: it is difficult to separate stabilization and industrial policies: “fear of floating”; sterilization and reserve accumulation.**
- **Macroeconomic volatility is inimical to institution building: Crises induce institutional disarray: Indonesia vs. Korea.**
- **Resilience to external shocks is key: Investment in Thailand; Indonesia.**

Per Capita GDP and GDP volatility (1960-2002)



Source: World Development Indicators.

Volatility and Shocks

- **Volatile countries grow slowly but volatile sectors within countries grow fast: cyclical comovement is more synchronized across sectors in low growth and volatile countries.**
- **The economic structure may be a source of excessive volatility if increasing productive specialization makes the economy more vulnerable to shocks and international markets do not help to manage this increased vulnerability.**
 - *US commodity-producing regions are more volatile.*
 - *UE “peripheral” countries are more volatile.*
 - *In Mercosur, the bulk of cyclical movements are explained by idiosyncratic country risk*
 - *The common cycle in Mercosur correlates with country risk premia.*

The GDN Project reveals that **Successes/Failures** are associated with

- The **quality of the state**: a rapid and correct response to shocks; the management of distributional conflicts; the quality of bureaucracy.
- **External shocks** are important influences.
- The ability of society to **learn** in a context of coordination failures (ideologies and behavioral patterns matter)
 - *Many countries repeat the same mistakes*
 - *Distributional conflicts affect the ability to learn and to cooperate.*
- Significant differences in the ability to solve collective action problems and undertake **political transactions**:
 - *Democratization, the search for legitimacy by authoritarian regimes, and civil society are key factors.*