

# Summary of OVE's ReTS Annual Report 2020

## IDB Group's Evaluation Recommendation Tracking System (ReTS)

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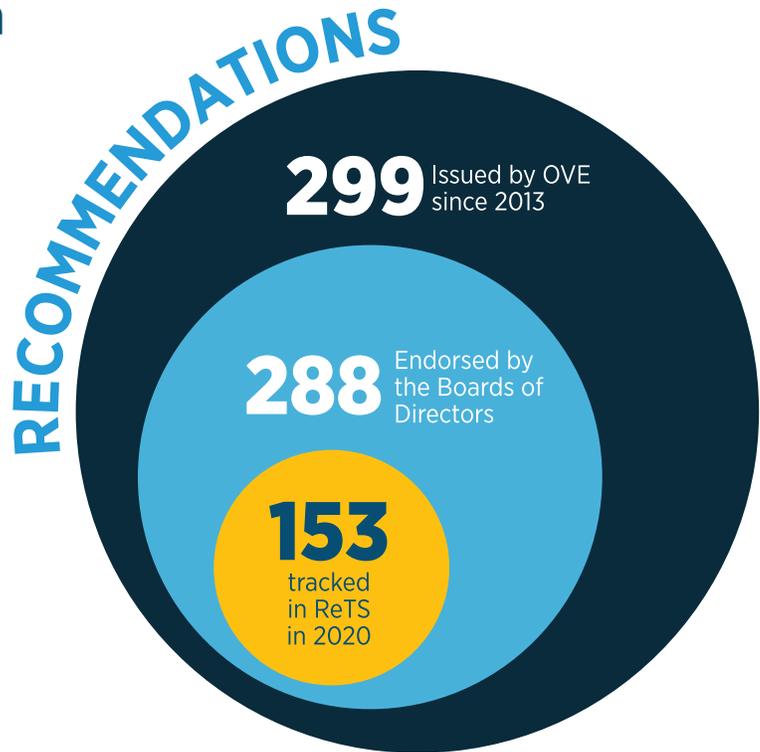
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Office of Evaluation and Oversight  
1350 New York Avenue, N.W.  
Washington, D.C. 20577  
[www.iadb.org/evaluation](http://www.iadb.org/evaluation)

# Main results of the 2020 ReTS validation

- ✓ OVE has issued 299 recommendations since the ReTS was launched in 2013. The Board has endorsed 288 of those (96%).
- ✓ In 2020, OVE assessed Management's action plans (APs) for 153 recommendations tracked in the ReTS, derived from 36 evaluations.
- ✓ 71% of the 153 recommendations were directed to IDB and the rest to IDB Invest or both.

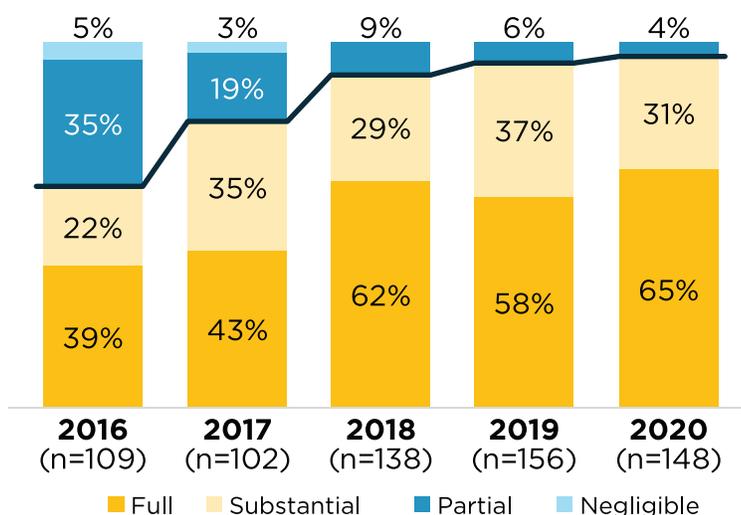


## Evaluability

**Evaluability of new APs improved.** Following a decline in 2019 in the evaluability dimension, new APs that entered the system in 2020 showed improvements in well-defined actions, appropriate deadlines for completion, and annual milestones.

## Relevance

Relevance of Action Plans by validation year



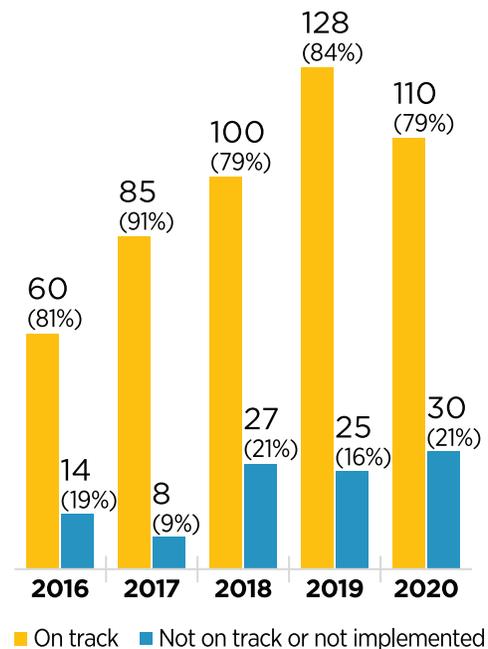
- ✓ **Relevance of APs remains high.** In the last years, APs showed constant improvement in relevance to address corresponding recommendations.
- ✓ In 2020, 96% of APs were fully or substantially relevant. This was due to: i) high relevance of new APs and ii) improvements in some APs from previous exercises.

# Implementation

- ✓ OVE validated the extent of implementation of 140 of the 153 APs included in the 2020 validation exercise. Some were excluded because they were in an early phase of implementation and had no milestones for 2020.
- ✓ **21% of APs had implementation challenges.** 30 of the 140 APs experienced delays or were not implemented according to the expected timeline (i.e. were not on track) in 2020. This represents an increase with respect to 2019, when 16% of the plans were not on track.
- ✓ The main reasons for APs not on track in 2020 were: i) milestones not achieved; ii) information on progress not reported and iii) lack of supporting information.

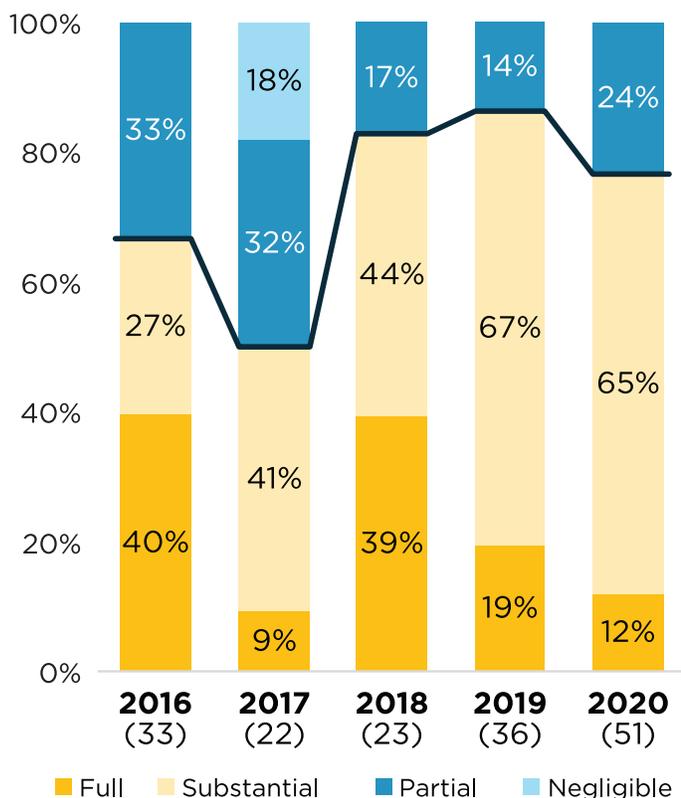
## Action Plan Implementation status by validation year

(number and percentage of APs)



# Adoption

## Adoption of retired recommendations by validation year



- ✓ In 2020, OVE assessed the overall level of adoption of 51 recommendations that reached their agreed due date or 4 years of ReTS monitoring.

- ✓ **39 (76%) of the 51 retired recommendations have been fully or substantially adopted by IDB Group Management.** The remaining 12 (24%) were only partially adopted (10 IDB, 2 IDB Invest or both) and dealt with a wide range of issues, including **adjustments in internal Bank processes related to impact evaluations or the validation of PCRs, institutional capacity building in borrower countries, fiduciary and procurement management, better use of financial instruments, and strengthening of the Bank's strategic focus.**

## ✔ Ten evaluations completed the implementation period and retired all their APs in 2020:

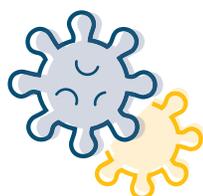
### ▶ 3 Sector and Corporate Evaluations:

PPPs in Infrastructure, IDB's Emerging and Sustainable Cities Initiative, Direct Support to SMEs by IIC. All recommendations were adopted.

### ▶ 6 CPEs: Dominican Republic 2013-2016, Trinidad and Tobago 2011-2015, Guatemala

2012-2016, Haiti 2011-2015, Suriname 2011-2015, Guyana 2012-2016. Among 28 recommendations, eight were only partially adopted.

### ▶ 1 Project Evaluation: PCR/XSRs 2018/2019. Most recommendations were adopted.



## Effects of the COVID-19 pandemic on the 2020 ReTS cycle

### ✔ OVE found that **over one-third (54 cases) of the 153 APs assessed in 2020 might have been affected by the pandemic.**

▶ In most cases (42), **Management adapted or adjusted its actions** adequately and was able to make progress towards meeting the recommendations.

▶ In some APs (7) **low ratings in implementation** might be explained by the pandemic.

▶ New APs corresponding to the CPEs that entered the ReTS in 2020 (Panama, Uruguay, Argentina, Bolivia and El Salvador) **were designed taking the pandemic into account.**



## Main Findings on Institutional Capacity Strengthening (ReTS 2013-2020)

### ✔ In 2019, OVE presented the main findings about three themes that have been recurrent in its evaluations: i) collaboration between the IDB and IDB Invest, ii) optimization in the use of instruments or modalities and iii) support to subnational governments. In 2020, OVE analyzed a fourth theme: **institutional capacity strengthening.**

▶ **Over a third of the evaluations prepared by OVE since 2013** contain recommendations on this theme (25 recommendations in 20 evaluations). In the case of four countries, this theme has been raised in two consecutive CPEs (Panama, Paraguay, Bolivia, and Barbados).

▶ **Recommendations have focused on two aspects:** i) strengthening institutional capacity of ministries, government agencies, borrower country systems (including statistical systems in, for example, the Caribbean) or private sector clients; and ii) capacity building around portfolio execution, placing emphasis on project executing units.

▶ **Most of the APs designed to address these recommendations have been relevant, but only 61% of them were implemented as scheduled (i.e. on track) in 2020.** This indicates that implementation challenges are greater in connection with this type of recommendation.

## Office of Evaluation and Oversight - OVE

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OVE evaluations are disclosed to the public in accordance with IDB Group policies to share lessons learned with the region and the development community at large.

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