

 (\mathbf{i})

Í

Õ

0

İ

Ó

E

1



CONTENTS

Copyright © 2017 Inter-American Development Bank. This work is licensed under a Creative Commons IGO 3.0 Attribution-Non-Commercial-No-Derivatives (CC-IGO BY-NC-ND 3.0 IGO) license (<u>http://creativecommons.org/licenses/by-nc-nd/3.0/igo/legalcode</u>) and may be reproduced with attribution to the IDB and for any non-commercial purpose. No derivative work is allowed.

Any dispute related to the use of the works of the IDB that cannot be settled amicably shall be submitted to arbitration pursuant to the UNCITRAL rules. The use of the IDB's name for any purpose other than for attribution, and the use of IDB's logo shall be subject to a separate written license agreement between the IDB and the user and is not authorized as part of this CC-IGO license.

Note that link provided above includes additional terms and conditions of the license.

About the QBR

Summary

I. Execution

- II. Strategic Alignment
- **III.** Business Development
- IV. Resource Management a. Budget b. Human Resources

V. Knowledge & Learning

Abbreviations



About the QBR

The QBR provides a periodic overview of the Bank's performance on outputs, lending program priorities and organizational indicators. This periodic monitoring aims at identifying any deviations from established Bank targets and enables effective implementation of measures to address them.

While reading the report, please take into consideration that the document:

- Focuses on information related to Sovereign-guaranteed (SG) loans, unless otherwise specified. Data from QBRs prior to 2016 should be exercised with caution due to the merging of the IDB's private sector operations into the Inter-American Investment Corporation (IIC).
- Provides an analysis as of the second Quarter of 2017 for operational and non-operational data. Using June 30, 2017 as the cut-off date, operational and budget resources data were compiled from the Bank's Enterprise Data Warehouse and other internal sources. The remaining information was contributed separately by individual departments. All data was subject to adjustments and analysis as deemed appropriate by the corresponding business units.
- Rounds up percentages and may not always appear to add up to 100%.

As always, we would like to hear from you. Please share your opinions to improve the QBR at <u>QBR@IADB.ORG</u>.

Special thanks to VPC, VPF, VPS, ORP, KNL, HRD and RMG for their contributions to this report. Human Resources (Chapter IV) data was provided by HRD and Knowledge and Learning (Chapter V) data was provided by KNL.





LOAN DISBURSEMENTS

\$2.5b in cumulative disbursements for SG projects, **32%** of **\$7.9b** projected for 2017; 13% decrease from \$2.9b in 2016 Q2

\$101.9m in cumulative disbursements from the ORC concessional fund for SG projects, **43%** of **\$239m** projected for 2017; 59% increase from \$64.2m in 2016 Q2

\$38.7m in cumulative disbursements from the Grant Facility for Haiti, **23%** of **\$171.6m** projected for 2017; 24% decrease from \$50.8m in 2016 Q2

LOAN PORTFOLIO

589 SG projects in portfolio in execution with **\$50.9b** in volume; A decrease of 29 projects from 618 SG (\$51.6b) in 2016 Q2

40 SG projects legally effective, pending eligibility (**7%** of SG portfolio in execution); 21% increase from 33 operations (5% of SG portfolio in execution) in 2016 Q2



TECHNICAL COOPERATION (TC) DISBURSEMENTS

\$83.4m in cumulative TC disbursements; 1% decrease from \$84.0m in 2016 Q2

\$43.6m in cumulative TC OC Strategic Development Program disbursements; 5% decrease from \$46.0m in 2016 Q2

\$38.7m in cumulative disbursements for TCs of Funds Under Administration; 2% increase from \$37.8m in 2016 Q2

\$1.12m in cumulative disbursements for TCs of Multilateral Investment Fund; 682% increase from \$0.14m in 2016 Q2



LOAN APPROVALS AND DEVELOPMENT EFFECTIVENESS

\$1.8b in **16** SG loan project approvals, **19%** of **\$9.5b** projected for 2017; 33% decrease from \$2.7b in 20 SG approvals in 2016 Q2

\$380m in **10** SG Investment loan projects, **6%** of **\$6.3b** programmed for 2017; 44% decrease from \$683m (14 approvals) in 2016 Q2

\$1.5b in 6 Policy-Based Loan (PBL) projects, **45%** of **\$3.2b** programmed for 2017; Almost same amount in 6 PBL approvals for 2016 Q2

\$87m projected average size of SG loan projects by year's end; 10% increase from \$79m in 2016

\$85 in 2 multiple-booked projects, **12.5%** of cumulative approvals and **3%** of volume; 91% decrease in volume from \$904m (10 SG approvals) in 2016 Q2





PROGRAMMING AND KNOWLEDGE PRODUCTS

5 Country Strategies programmed for 2017, **one** approved in Q2; There were no CS approvals in 2016 Q2

91 ESW products with **473** deliverables planned for 2017; 26 deliverables (5%) completed 26% decrease from 35 deliverables completed in 2016 Q2

\$38m in **83** VPS Technical Cooperation approvals; 12% increase from \$34m in 73 in 2016 Q2





BUDGET

56% (\$289.1m) of approved budget for VPs and Strategic Core has been executed as of 2017 Q2;

2% increase from 2016 Q2

66% (\$22m) of the transactional budget was executed;

15 percentage points increase from 51% (\$17m) executed in 2016 Q2

174.5 FTES reported to project preparation (54.4) and supervision (120.1) as of 2017 Q2; 4% increase from 167.8 (48.7 preparation, 119.1 supervision) in 2016 Q2

HUMAN RESOURCES

118 Bank-wide vacancies filled as of 2017 Q2, **169** vacancies remain; 11% increase from 106 vacancies filled as of 2016 Q2

38% of positions grades four and above filled by women; the same as in 2016 Q2

32% of Professional Staff based in COF;

2 percentage points decrease from 34% in 2016 Q2





V. KNOWLEDGE & LEARNING

PARTICIPANTS AND PRODUCTS

4,008 unique internal participants enrolled in at least one learning program; 2,157 Staff and 1,851 Contractual;

4% increase (3,849 unique internal participants) from 2016 Q2

8,550 IDB Knowledge products were available in BRIK¹; yielding an average of **178** visits per publication; 2% increase from 8,402 products (105 visits in average) in 2016 Q2

28 blogs reported with an average of 46,858 views per online journal at the end of 2017 Q2;
7% decrease from 30 blogs (53,451 views in average) in 2016 Q2

¹ Bank Repository of Institutional Knowledge (<u>http://brik.iadb.org/</u>).

I. EXECUTION | 10



2017 and and and a second seco

<u>CHAPTER I</u> EXECUTION

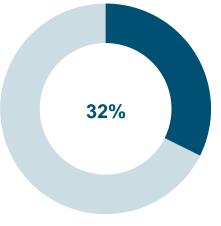




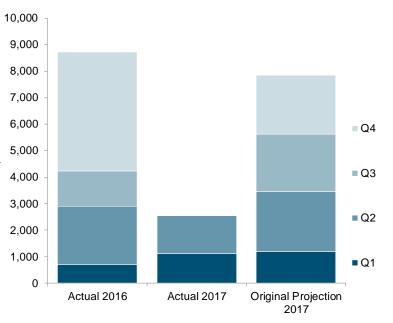
SOVEREIGN-GUARANTEED LOAN DISBURSEMENTS

1.1 Total Cumulative Disbursements and Baseline Projections for 2017 SG Lending²

Progress towards 2017 target



Actual disbursements YTD	
\$2,537	
For the Quarter	
\$1,416	۲
63% of the projection for the quarter	oillio
Original projection 2017 - Q2 Cumulative	JS\$ millior
\$3,465	Ð
Actual disbursement 2016 Q2 Cumulative \$2,911	
Disbursement Projection for 2017 \$7,851	



All in US\$ million

Country	Actual 2017 Q2	Projected for 2017	Actual / Projected	Country	ctual 17 Q2	Projected for 2017	Actual / Projected	Country	Actual 2017 Q2	Projected for 2017	Actual / Projected
Argentina	296	1,028	29%	Dominican Republic	47	138	34%	Nicaragua	117	278	42%
Barbados	2	15	17%	Ecuador	55	383	14%	Peru	78	147	53%
Bahamas	15	13	114%	El Salvador	24	70	34%	Panama	6	286	2%
Belize	1	7	17%	Guatemala	8	199	4%	Paraguay	143	199	72%
Bolivia	202	473	43%	Guyana	8	22	36%	Regional	0	9	0%
Brazil	509	1,250	41%	Haiti	39	172	23%	Suriname	3	13	22%
Chile	7	291	2%	Honduras	56	107	52%	Trinidad and Tobago	34	82	41%
Colombia	96	662	15%	Jamaica	17	48	35%	Uruguay	85	436	20%
Costa Rica	56	136	41%	Mexico	625	1,330	47%	Venezuela	9	60	15%

² The Disbursement Baseline Projection of \$7,851 million corresponds to the Actual Disbursements for January plus the Disbursement Projections reported at 02/28/2017 for February through December. This figure is different from the amount reported in the Long-Term Financial Plan (LTFP), which is calculated with a different methodology.

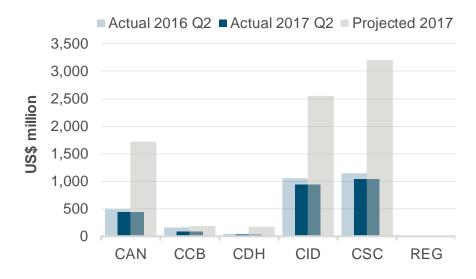


BY REGION

2017 QUARTERLY

BUSINESS REVIEW

1.2 SG Loan Disbursements by Region

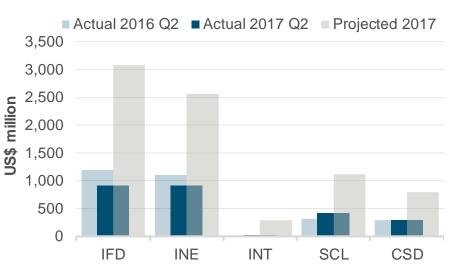


All in US\$ million

Region	Actual 2017 Q2	Projected 2017	Actual 2016 Q2	YTD/Proj. 2017	% Change (actual)
		-			2017/16
CAN	440.4	1,724.8	490.4	26%	-10%
CCB	78.3	192.2	163.6	41%	-52%
CDH	38.7	171.6	50.8	23%	-24%
CID	939.6	2,550.8	1,060.0	37%	-11%
CSC	1,040.2	3,202.8	1,146.6	32%	-9%
REG	0.0	8.5	0.0	0%	N/A

BY SECTOR

1.3 SG Loan Disbursements by Sector



Sector Actual 2017 Q2 Projected 2017 Actual 2016 Q2 YTD/Proj. 2017 % Change (actual) 2016/15 IFD 904.2 3,076.2 1,191.4 29% -24% INE 910.7 2,570.4 1,105.5 35% -18% INT 10.5 290.4 7.9 4% 34% SCL 422.1 1,120.3 313.2 38% 35%	All in US\$	million				
INE 910.7 2,570.4 1,105.5 35% -18% INT 10.5 290.4 7.9 4% 34%	Sector					(actual)
INT 10.5 290.4 7.9 4% 34%	IFD	904.2	3,076.2	1,191.4	29%	-24%
	INE	910.7	2,570.4	1,105.5	35%	-18%
SCL 422.1 1,120.3 313.2 38% 35%	INT	10.5	290.4	7.9	4%	34%
	SCL	422.1	1,120.3	313.2	38%	35%
CSD 289.7 793.5 293.5 37% -1%	CSD	289.7	793.5	293.5	37%	-1%





2017 01020

QUARTERLY BUSINESS REVIEW

1.4 SG Loan Disbursements by Instrument

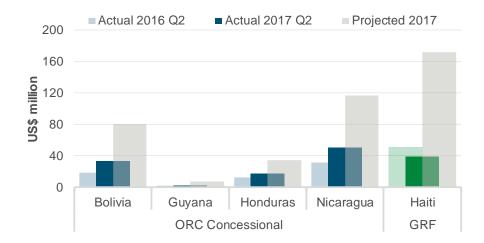


_		2017 Q2	2017	2016 Q2	2017	2017/16
	INV	1,832.3	5,105.7	2,021.4	36%	-9%
	PBL	705.0	2,745.0	890.0	26%	-21%

Investment Loans still dominate the volume of disbursements, representing 72% for 2017 Q2. However, Investment Loan disbursements have decreased 9% relative to 2016 Q2.

BY FUND

1.5 ORC Concessional and GRF Disbursements



All in L	JS\$ million					
Fund	Country	Actual	Projected	Actual	YTD/Proj.	% Change
		2017 Q2	2017	2016 Q2	2017	(actual) 2017/16
ORC-C	Bolivia	33.1	80.7	18.8	41%	76%
	Guyana	1.9	7.0	2.0	28%	-2%
	Honduras	16.9	34.6	12.2	49%	38%
	Nicaragua	50.0	117.0	31.2	43%	60%
GRF	Haiti	38.7	171.6	50.8	23%	-24%
Total O	RC-C	101.9	239.3	64.2	43%	59%

GRF disbursements in Haiti reached \$38.7 million, 23% of the annual target for 2017; 24% decrease relative to 2016 Q2.





SG LOAN DISBURSEMENTS AS PERCENTAGE OF BEGINNING OF THE YEAR (BOY) UNDISBURSED BALANCE

_ _ . .

1.6 Investment Loan Projects (All funds)

						BOY	Actual	Actual / BOY	Actual / BOY	Change
	050/			All in US\$ millio	on Country	Undisbursed	Cumulative			Change
	25%				-	Balance	Disb. 2017 Q2	Bal. 2017 Q2	Bal. 2016 Q2	2017-2016
					Argentina	3,931	296	8%	15%	-7.8%
					Barbados	114	2	2%	6%	-4.2%
					Bahamas	108	15	13%	5%	8.4%
	20% -				Belize	57	1	2%	5%	-2.4%
	20 /0				Bolivia	1,380	62	4%	2%	2.5%
Bal.					Brazil	7,151	509	7%	5%	2.4%
					Chile	346	7	2%	1%	0.8%
6					Colombia	1,330	96	7%	5%	2.4%
Actual Disbursments/BOY	15% -				Costa Rica	1,108	56	5%	4%	1.3%
nts	1370			- 04	Dominican Republic	493	47	10%	12%	-2.8%
nei				= Q4	Ecuador	640	55	9%	1%	7.6%
rsr					El Salvador	513	24	5%	6%	-1.7%
nq		0% -			Guatemala	429	8	2%	3%	-0.8%
)is	10%				Guyana	183	8	4%	3%	1.7%
	1070			= Q3	Haiti	491	39	8%	9%	-0.8%
tuŝ					Honduras	421	56	13%	10%	3.1%
AC					Jamaica	130	15	12%	26%	-14.5%
					Mexico	2,553	225	9%	6%	2.5%
	5% -			= Q2	Nicaragua	573	52	9%	12%	-2.4%
	570			QL	Peru	633	78	12%	10%	2.5%
					Panama	513	6	1%	11%	-10.1%
					Paraguay	988	43	4%	2%	2.8%
					Regional	69	0	0%	0%	0.0%
	0%			■ Q1	Suriname	68	3	4%	5%	-1.3%
	070	2017	Actual 2017	Actual 2016	Trinidad and Tobago	356	34	9%	4%	5.9%
		Projection			Uruguay	794	85	11%	9%	1.2%
		rojection			Venezuela	456	9	2%	5%	-3.4%
					All	25,826	1,831	7%	7%	0.1%

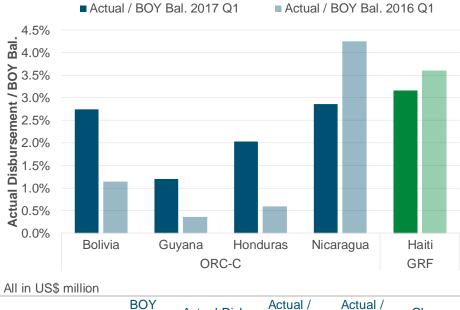
All25,8261,8317%7%0.1%Actual disbursement in 2017 Q2 as percentage of the undisbursed loan balances at the beginning of the year reach 7%; the same level as 2016 Q2. For this
period, balance is similar at the country level between 2017 and 2016. The standard deviation by country is 3.9% in 2017 Q2, still better than the standard
deviation of 2016 Q2 (5.4%).





DISBURSEMENTS AS % OF BOY BALANCE

1.7 Disbursements for ORC Concessional and IDB Grant Facility



SG NET LOAN FLOWS³

1.8 Net Loan Flows of all currencies (YTD)⁴



All in US\$ million

All in I	JS\$ million								Dis	bursemen	<u>t</u>		<u>Collectio</u>	ns	Net	Loan Fl	ows
7411114		BOY	Actual Disb.	Actual /	Actual /	Change			ORC	ORC-C	<u>Total</u>	<u>ORC</u>	ORC-C	<u>Total</u>	<u>ORC</u>	ORC-C	<u>Total</u>
Fund	Country	Undisburse		BOY Bal.	BOY Bal.	Change	2013		8,547.6	321.9	8,869.4	10,347	287	10,634.3	-1,799	34	-1,765
		d Balance	2017 Q1	2017 Q1	2016 Q1	2017-2016	2014		8,173.1	301.5	8,474.6	6,011	249	6,260.4	2,162	52	2,214
ORC-C) Bolivia	247.2	6.8	3%	1%	1.6%	2015		8,706.1	309.4	9,015.6	5,864	245	6,108.4	2,843	65	2,907
	Guyana	79.0	0.9	1%	0%	0.8%	2016		8,341.4	189.9	8,531.3	7,203	244	7,447.5	1,138	-55	1,084
	Honduras	149.6	3.0	2%	1%	1.4%	2017	Q1	1,103.0	17.9	1,120.9	1,529	63	1,592.2	-426	-45	-471
	Nicaragua	240.2	6.9	3%	4%	-1.4%	(YTD)	Q2	2,421.0	106.7	2,527.6	3,542	122	3,663.8	-1,121	-16	-1,136
GRF	Haiti	490.9	15.5	3%	4%	-0.4%		Q 3	4,058.6	181.0	4,239.6	5,192	189.5	5,381.2	-1,133	-8	-1,142
Total O	RC-C	715.9	17.6	2%	2%	0.3%		Q4	7,117.2	227.8	7,345.0	7,223	248.8	7,472.1	-106	-21	-127



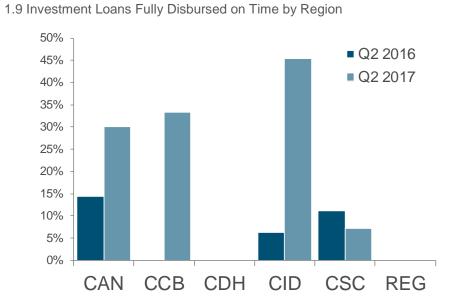
³ For any given quarter in the past, Net Loan Flows correspond to Actual Disbursements minus Actual Collections (repayments, interest payment and loan charges), while for the rest of the year, Net Loan Flows correspond to Projected Disbursements minus Debt Service Projections. All values are in US dollar equivalent amounts.

⁴ Net Loan Flows projections correspond only to SG operations.

SG INVESTMENT LOANS FULLY DISBURSED ON TIME

2017 01020

QUARTERLY BUSINESS REVIEW



Region	Q2 2017	Q2 2016
CAN	30%	14%
CCB	33%	0%
CDH	0%	0%
CID	45%	6%
CSC	7%	11%
REG	-	0%
TOTAL	24%	8%

Dept. Q2 2017 Q2 2016 CSD 22% 0% IFD 20% 14% INE 0% 10% INT 50% 0% SCL 50% 0% TOTAL 24% 8%



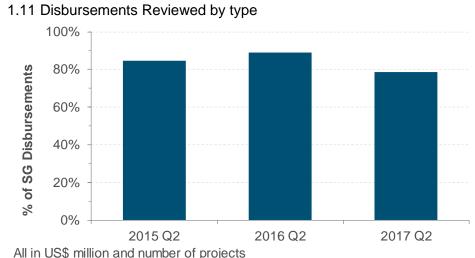
1.10 Investment Loans Fully Disbursed on Time by Department



REVIEW OF SG LOAN DISBURSEMENTS

2017 010203

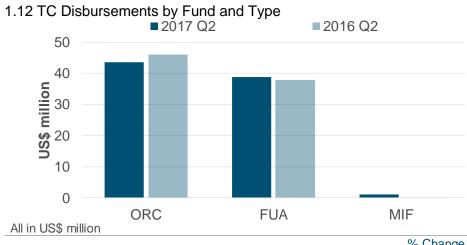
QUARTERLY BUSINESS REVIEW



/		01 01 010 0000			
	Туре	Amount \$M	% of Total	Num. of projects	% of projects
2015 Q2	Ex-Post	1,138.9	85%	205	78%
	Not Ex-Post	206.7	15%	58	22%
	Total	1,345.6	100%	263	100%
2016 Q2	Ex-Post	1,980.1	89%	178	77%
	Not Ex-Post	242.5	11%	53	23%
	Total	2,222.7	100%	231	100%
2017 Q2	Ex-Post	1,115.0	79%	178	77%
	Not Ex-Post	301.9	21%	53	23%
	Total	1,416.9	100%	231	100%

Disbursements reviewed ex post decreased 10 percentage points relative to 2016 Q2.

TECHNICAL COOPERATION DISBURSEMENTS

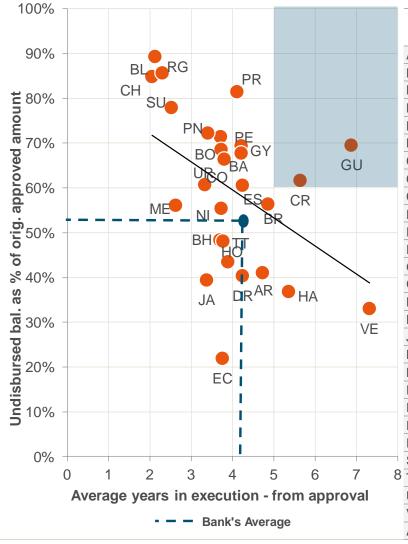


Fund	Taxonomy	2017 Q2	2016 Q2	% Change
	•			2016/2015
Funds of the	Ordinary Capital Total	43.6	46.0	-5%
Bank	Client Support	29.1	28.7	1%
	Operational Support	5.9	7.2	-19%
	Research & Dissemination	8.6	10.1	-15%
Funds Under	Total	38.7	37.8	2%
Administration	Client Support	17.8	19.9	-11%
and Other	Operational Support	10.4	7.7	35%
Funds	Research & Dissemination	10.6	10.3	3%
Multilateral	Total	1.12	0.14	682%
Investment	Client Support	1.12	0.14	682%
Fund	Operational Support			0%
	Research & Dissemination			0%
Total		83.4	84.0	-1%



SG LOAN PROJECT PORTFOLIO BY COUNTRY

1.13 SG loan Projects in Execution as of June 30, 2017

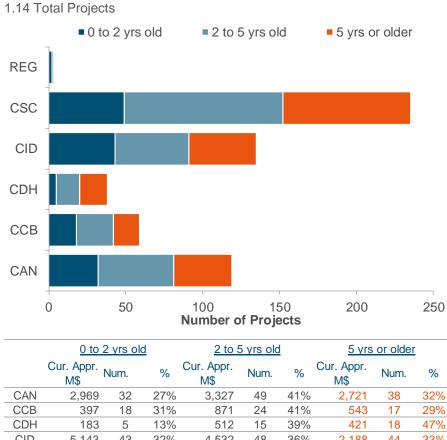


Country	Number of	Orig. Appr.		Average Years	
	projects	Amnt. \$M	Balance \$M	in Execution	Orig. Appr
Argentina	57	9,140	3,754	4.7	41%
Barbados	8	181	129	3.7	71%
Bahamas	10	333	161	3.7	48%
Belize	4	62	55	2.1	89%
Bolivia	32	1,915	1,313	3.7	69%
Brazil	99	11,700	6,610	4.9	56%
Chile	12	823	699	2.1	85%
Colombia	28	2,569	1,707	3.8	66%
Costa Rica	11	1,786	1,102	5.6	62%
Dominican Republic	17	1,229	496	4.2	40%
Ecuador	32	2,808	618	3.8	22%
El Salvador	14	805	488	4.3	61%
Guatemala	15	964	671	6.9	70%
Guyana	13	251	174	4.2	70%
Haiti	38	1,225	452	5.4	37%
Honduras	21	952	415	3.9	44%
Jamaica	10	383	151	3.4	39%
Mexico	20	4,672	2,625	2.6	56%
Nicaragua	21	1,028	571	3.7	55%
Peru	23	1,336	906	4.2	68%
Panama	12	776	561	3.4	72%
Paraguay	29	1,217	992	4.1	81%
Regional	3	80	69	2.3	86%
Suriname	9	183	142	2.5	78%
8 Trinidad and Tobago	9	670	322	3.8	48%
Uruguay	38	2,537	1,543	3.3	61%
Venezuela	4	1,350	447	7.3	33%
All	589	50,976	27,176	4.2	53%

Similar to last quarter, Costa Rica and Guatemala have portfolio average ages older than 5 years with 60+ percent unidsbursed loan balances (Dark Square).



SG LOAN PROJECT PORTFOLIO BY REGION AND TIME FROM APPROVAL YEAR

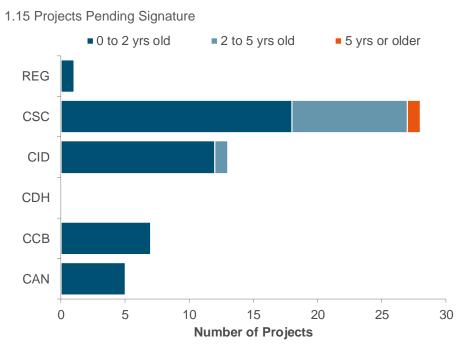


2017 01020

QUARTERLY **BUSINESS REVIEW**

> 32% 29% 47% CID 5,143 43 32% 4,532 48 36% 2,188 44 33% CSC 9,860 4,376 49 21% 10,569 103 44% 83 35% REG 60 2 67% 0 0% 20 1 33% 0 Total 13,127 149 25% 19,831 240 41% 15,733 200 34%

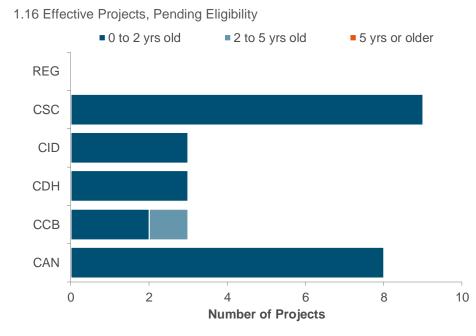
There are 200 SG Loan Projects in the Portfolio that have been in execution for 5 or more years. They represent 34% of the SG Portfolio. This percentage is 2 points above 2016 Q2 (198 SG projects).



	<u>0 to</u>	<u>o 2 yrs o</u>	old	<u>2 to </u>	5 <u>yrs ol</u>	d	5 yrs or older			
	Cur. Appr. M\$	Num.	%	Cur. Appr. M\$	Num.	%	Cur. Appr. M\$	Num.	%	
CAN	790	5	100%	0	0	0%	0	0	0%	
CCB	187	7	100%	0	0	0%	0	0	0%	
CDH	0	0	0%	0	0	0%	0	0	0%	
CID	1,975	12	92%	55	1	8%	0	0	0%	
CSC	2,076	18	64%	772	9	32%	50	1	4%	
REG	40	1	100%	0	0	0%	0	0	0%	
Total	5,067	43	80%	827	10	19%	50	1	2%	





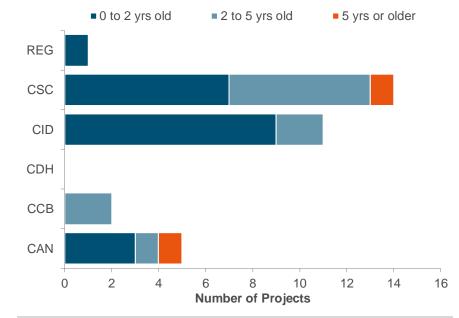


2017 010203

QUARTERLY BUSINESS REVIEW

	<u>0 t</u>	o 2 yrs	old	<u>2 to</u>	5 yrs o	old	<u>5 yrs</u>	or olde	<u>r</u>
	Cur. Appr. M\$	Num.	%	Cur. Appr. M\$	Num.	%	Cur. Appr. M\$	Num.	%
CAN	517	8	100%	0	0	0%	0	0	0%
CCB	29	2	67%	15	1	33%	0	0	0%
CDH	126	3	100%	0	0	0%	0	0	0%
CID	376	3	100%	0	0	0%	0	0	0%
CSC	654	9	100%	0	0	0%	0	0	0%
REG	0	0	0%	0	0	0%	0	0	0%
Total	1,702	25	96%	15	1	4%	0	0	0%

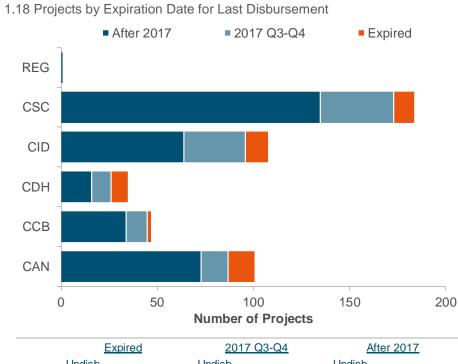
^{1.17} Eligible Projects, Pending First Disbursement



	<u>0 tc</u>	<u>2 yrs c</u>	old	<u>2 to</u>	Num. % Cur. A M\$ 1 20% 6 2 100% 6 0 0% 6 2 18% 6		<u>5 yrs</u>	<u>5 yrs or older</u>		
	Cur. Appr. M\$	Num.	%	Cur. Appr. M\$	Num.	%	Cur. Appr. M\$	Num.	%	
CAN	127.3	3	60%	47.0	1	20%	60.0	1	20%	
CCB	0.0	0	0%	81.4	2	100%	0.0	0	0%	
CDH	0.0	0	0%	0.0	0	0%	0.0	0	0%	
CID	770.0	9	82%	200.8	2	18%	0.0	0	0%	
CSC	512.0	7	50%	838.0	6	43%	13.6	1	7%	
REG	20.0	1	100%	0.0	0	0%	0.0	0	0%	
Total	1,429	20	61%	1,167	11	33%	73.6	2	6%	



EXPIRATION AND EXTENSIONS FOR LAST DISBURSEMENT OF SG LOAN PORTFOLIO



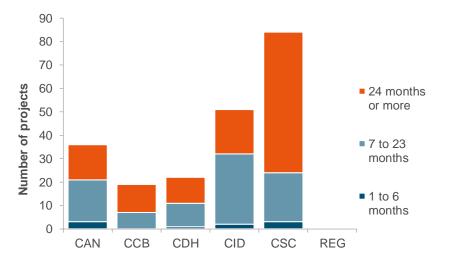
2017 01020

QUARTERLY BUSINESS REVIEW

	Undisb. Bal M\$	Num.	%	Undisb. Bal M\$	Num.	%	Undisb. Bal M\$	Num.	%
CAN	0.2	14	14%	504	14	14%	2,946	73	72%
CCB	0.6	2	4%	60	11	23%	708	34	72%
CDH	7.1	9	26%	50	10	29%	269	16	46%
CID	0.0	12	11%	503	32	30%	3,106	64	59%
CSC	61.3	11	6%	869	38	21%	7,753	135	73%
REG	0.0	0	0%	0	0	0%	9	1	100%
Total	69.2	48	10%	1,985	105	22%	14,790	323	68%

There are 48 expired SG loan projects in execution in the portfolio. They represent 10% of the SG portfolio Pending First Disbursement.

1.19 Projects with Extensions of Last Disbursement Expiration Date



		1 to 6 i	months		7	' to 23	months	6	24	month	s or mo	ore
	2017 Q2	%	2016 Q2	%	2017 Q2	%	2016 Q2	%	2017 Q2	%	2016 Q2	%
CAN	3	3%	1	1%	18	15%	14	12%	15	13%	11	9%
CCB	0	0%	0	0%	7	12%	10	17%	12	20%	12	20%
CDH	1	3%	1	2%	10	26%	10	23%	11	29%	14	33%
CID	2	1%	3	2%	30	22%	31	22%	19	14%	14	10%
CSC	3	1%	1	0%	21	9%	18	7%	60	26%	67	27%
REG	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total	9	2%	6	1%	86	15%	83	13%	117	20%	118	19%
				7 Q2		6 Q2			hange			inge
<u> </u>			Num.	%	Num.	%		-	/2016			/2016
On sch			377	64%	411	67%			3%		-3	
1 to 6 months 9 2%			2%	6	1%		50	0%		3		
7 to 23 months 86 15%			15%	83	13%		4	.%			3	
24 mon	24 months or more 117 20%			20%	118	19%		-1	%		-	1
Total			589	100%	618	100%		-5	5%		-2	29



ENVIRONMENTAL AND SOCIAL IMPACT CLASSIFICATION

1.20 Volume of SG portfolio in execution by Environmental & Social Impact Classification $^{\rm 5}$



US\$ million and number

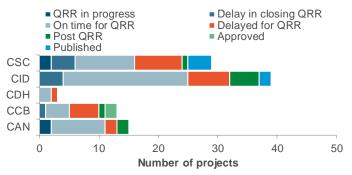
2017 01020

QUARTERLY BUSINESS REVIEW

	А		В		B1:	3	С	
	\$M	Num.	\$M	Num.	\$M	Num.	\$M	Num.
2016 Q2	4,980.8	28	30,654.7	333	7,819.2	73	7,858.7	180
2017 Q2	5,980.3	35	29,491.5	326	7,667.0	58	7,309.8	158
% Change	20%	25%	-4%	-2%	-2%	-21%	-7%	-12%

PROJECT COMPLETION REPORTS

1.21 PCR Status for Projects Fully Disbursed in 2016 under new Guidelines⁶



Number of projects without approved PCR as of June 30, 2017

	CAN	CCB	CDH	CID	CSC	Total	%
Delayed for QRR	2	5	1	7	8	23	25%
On time for QRR	9	4	2	21	10	46	51%
QRR in progress	2	0	0	0	2	4	4%
Delay in closing QRR	0	1	0	4	4	9	10%
Post QRR	2	1	0	5	1	9	10%
Total	15	11	3	37	25	91	100%

Number of projects with approved PCR for 2017 Q2 YTD

Approved	0	2	0	0	0	2	25%
Published	0	0	0	2	4	6	75%
Total	0	2	0	2	4	8	100%

- 47 projects had an extension. Of those, 9 are delayed for QRR.
- There were 10 projects with PCR due date for this quarter. Of those, none were approved on time.
- 100% of operations at PCR completion got satisfactory or partially satisfactory development results.

⁵ See the IDB's <u>Environment and Safeguards Compliance Policy (2006)</u>. Environmental and Social Safeguard (ESG) classifications are as follows:



A: Operations likely to cause significant negative impacts, or have profound implications.

B: Operations Likely to cause mostly local and short-term negative impacts.

B13: Uncategorized Directive.

C: Operations likely to cause minimal or no negative impacts.

⁶ Sources: SPD/SDV PCR Pipeline for new methodology and Operations Portal PCR Monitoring Report for old methodology.

\$400

Total

131.2

82.0

35.1

132.5

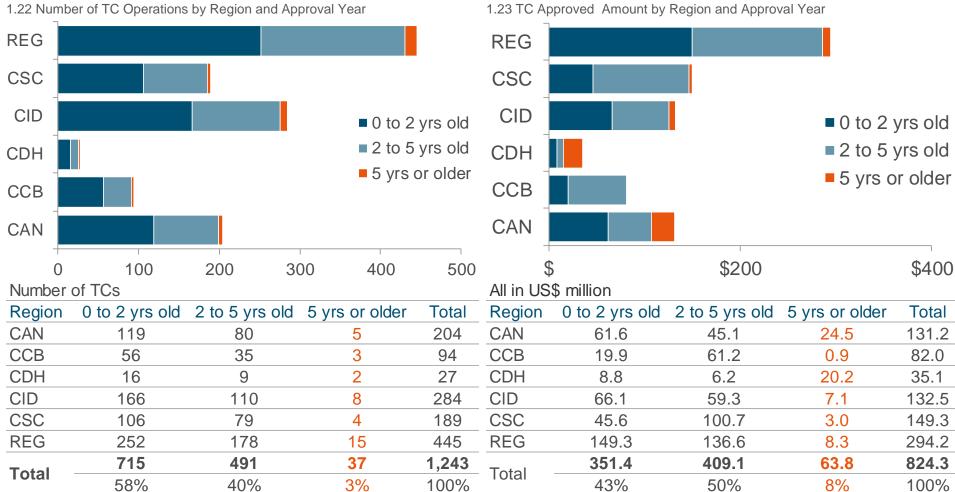
149.3

294.2

824.3

100%

TECHNICAL COOPERATION (TC) PORTFOLIO



1.22 Number of TC Operations by Region and Approval Year

3% of the TCs in the portfolio are 5 years or older.

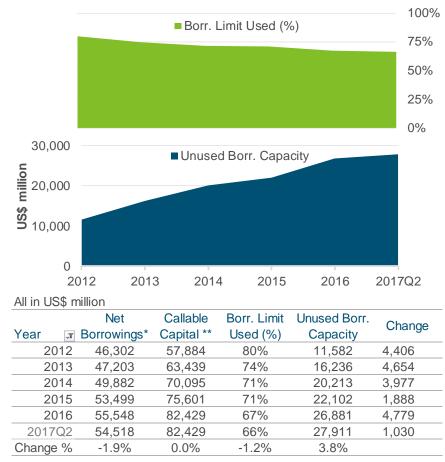


UNUSED BORROWING CAPACITY AND CONCENTRATION RISK

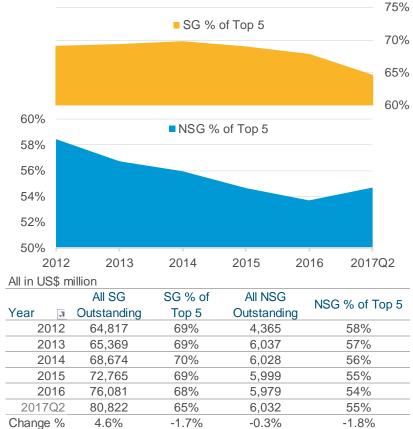


2017 01020

QUARTERLY BUSINESS REVIEW



^{1.25} Gross Concentration by Borrowing Country (SG and NSG)⁸ GROSS LENDING CONCENTRATION



In 2017 Q2, the top 5 SG borrowing countries were Brazil, Mexico, Argentina, Colombia and Ecuador. The top 5 NSG borrowing countries were Brazil, Peru Mexico, Chile and Costa Rica.

⁸ High geographic concentration remains a source of credit risk in the IDB's loan and guarantee portfolio (SG+NSG), given the regional nature of the Bank's lending operations.



⁷ * Net Borrowings is the amount of borrowings (after swaps), plus gross guarantee exposure, less qualified liquid assets including special reserve assets.

^{**} Non-borrowing countries: Borrowing Policy Limit is callable capital of non-borrowing countries (includes temporary callable capital of Canada).



PROGRESS MONITORING REPORT FOR SG LOAN OPERATIONS⁹

1.26 Validated Classification of active portfolio¹⁰



⁹ Current PMR Cycle (March 2017) was executed as of December 2016. Information in these PMR graphs show execution years for the last three cycles

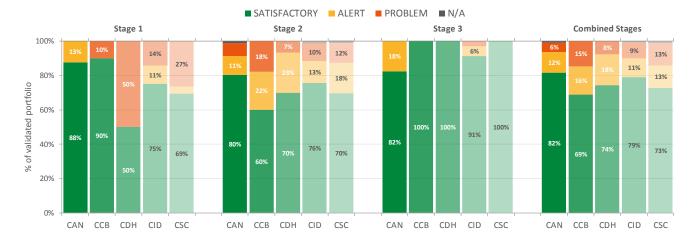
¹⁰ Projects classified as "N/A" are operations that have not yet received a classification because their results matrix does not cover the year that is being evaluated, nor previous years.





PROGRESS MONITORING REPORT FOR SG LOAN OPERATIONS

1.27 Validated classification of active portfolio by Region in 2016



			20	16		201	5
		Stage 1	Stage 2	Stage 3	Combined Stages	Combined Stages	% Change 2015-16
	Satisfactory	14	74	14	102	87	17%
CAN	Alert	2	10	3	15	21	-29%
CAN	Problem	0	7	0	7	18	-61%
	N/A	0	1	0	1	0	n/a
	Satisfactory	9	27	6	42	43	-2%
ССВ	Alert	0	10	0	10	10	0%
CCD	Problem	1	8	0	9	11	-18%
	N/A	0	0	0	0	1	-100%
	Satisfactory	1	21	7	29	35	-17%
CDH	Alert	n 1 8 0 9 0 0 0 0 0 0 ctory 1 21 7 29 0 7 0 7 0 1 2 0 3 3	7	10	-30%		
CDH	Problem	1	2	0	3	6	-50%
	N/A	0	0	0	0	1	-100%
	Satisfactory	21	65	31	117	129	-9%
CID	Alert	3	11	2	16	10	60%
CID	Problem	4	9	1	14	16	-13%
	N/A	0	1	0	1	2	-50%
	Satisfactory	34	115	24	173	154	12%
CSC	Alert	2	29	0	31	42	-26%
030	Problem	13	19	0	32	52	-38%
	N/A	0	2	0	2	1	100%
TOTAL	*	105	418	88	611	649	-6%

ount of validated projects by St

~

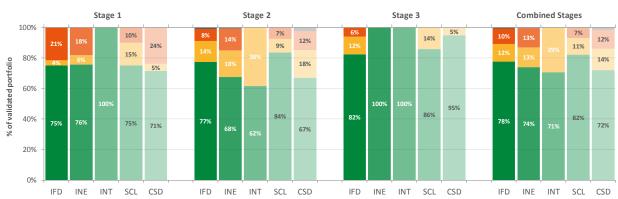
*Excludes "REG" category, which had only 5 validated projects in 2015, which were all classified as "Satisfactory."





PROGRESS MONITORING REPORT FOR SG LOAN OPERATIONS

1.28 Validated classification of active portfolio by Department in 2016



SATISFACTORY ALERT PROBLEM N/A SATISFACTORY ALERT PROBLEM N/A

			20	16		201	15
		Stage 1	Stage 2	Stage 3	Combined Stages	Combined Stages	% Change 2015-16
	Satisfactory	21	79	14	114	138	-17%
IFD	Alert	1	14	2	17	31	-45%
IFD	Problem	6	8	1	15	36	-58%
	N/A	0	1	0	1	2	-50%
	Satisfactory	25	104	37	166	223	-26%
INE	Alert	2	27	0	29	48	-40%
IINE	Problem	6	22	0	28	52	-46%
	N/A	0	1	0	1	3	-67%
	Satisfactory	3	8	1	12	12	0%
INIT	Alert	0	5	0	5	2	150%
INT	Problem	0	0	0	0	4	-100%
	N/A	0	0	0	0	0	n/a
	Satisfactory	15	56	12	83	80	4%
0.01	Alert	3	6	2	11	12	-8%
SCL	Problem	2	5	0	7	11	-36%
	N/A	0	0	0	0	0	n/a
	Satisfactory	15	55	18	88	0	n/a
000	Alert	1	15	1	17	0	n/a
CSD	Problem	5	10	0	15	0	n/a
	N/A	0	2	0	2	0	n/a
TOTAL		105	418	88	611	654	-7%

Count of validated projects by Stage





2017 ang 2017 QUARTERLY BUSINESS REVIEW

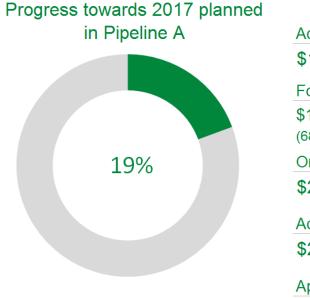
<u>CHAPTER II</u> STRATEGIC ALIGNMENT



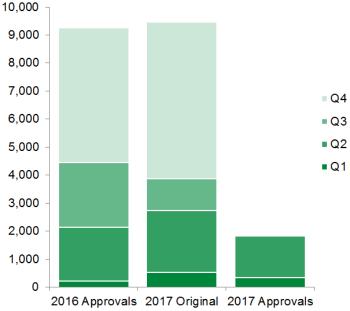


SOVEREIGN-GUARANTEED LOAN APPROVALS

2.1 Total Cumulative SG Loan Approvals (Actual and Planned)



		10,0
Actual approvals YTD		9,0
\$1,835 in 16 loan projects		8,0
For the Quarter		7,0
\$1,503 in 10 loan projects (68% of \$2,214 projected)	llion	6,0
Original planned 2017 Q2 - Cumulative	JS\$ million	5,0
\$2,736 in 32 loan projects	SU	4,(
		3,0
Actual approvals 2016 Q2 - Cumuative		2,0
\$2,143 in 20 loan projects		1,0
Approvals originally planned for 2017		,
\$9,469 in 109 loan projects		



Program

Country	Actual 2017 Q2	Planned for 2017	Actual / Planned	Country	Actual 2017 Q2	Planned for 2017	Actual / Planned	Country	Actual 2017 Q2	Planned for 2017	Actual / Planned
Argentina	125	1,450	9%	Dominican Republic	50	268	19%	Nicaragua	65	330	20%
Barbados	0	60	0%	Ecuador	72	287	25%	Peru	0	720	0%
Bahamas	35	35	100%	El Salvador	0	150	0%	Panama	0	347	0%
Belize	0	10	0%	Guatemala	0	60	0%	Paraguay	0	200	0%
Bolivia	140	479	29%	Guyana	0	0		Regional	0	60	0%
Brazil	0	1,084	0%	Haiti	0	278	0%	Suriname	78	55	141%
Chile	100	170	59%	Honduras	50	300	17%	Trinidad and Tobago	0	35	0%
Colombia	450	712	63%	Jamaica	20	268	7%	Uruguay	0	266	0%
Costa Rica	0	300	0%	Mexico	650	1,417	46%	Venezuela	0	0	

All in US\$ million

16 approvals for \$1,835 million YTD, 4 less approvals than 2016 for the same period, representing 15% of the number of SG approvals in the initial Pipeline A for 2017 (105 projects in preparation). Approvals originally planned for 2017 represent loan projects in the initial Pipeline A (produced in February, 2017).

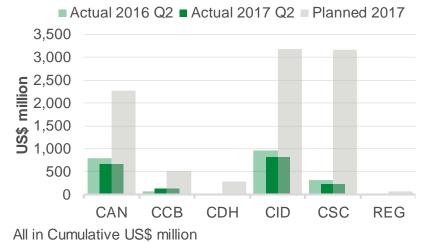




2017 0203 QUARTERLY

BUSINESS REVIEW

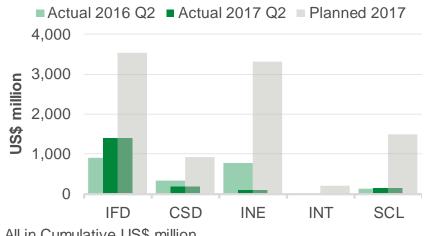
2.2 SG Loan Approvals by Region



Region	Actual 2017 Q2	Planned 2017	Actual 2016 Q2	YTD/Proj. 2017	% Change (actual) 2016/15
CAN	662.4	2,270.9	797.7	29%	-17%
ССВ	132.5	508.0	70.0	26%	89%
CDH	0.0	278.0	0.0	0%	N/A
CID	815.0	3,182.0	957.0	26%	-15%
CSC	225.0	3,170.3	318.0	7%	-29%
REG	0.0	60.0	0.0	0%	N/A

BY SECTOR

2.3 SG Loan Approvals by Sector



Sect.	Actual	Planned	Actual	YTD/Proj.	% Change (actual)			
	2017 Q2	2017	2016 Q2	2017	(actual) 2016/15			
IFD	1,400.0	3,545.0	911.3	39%	54%			
CSD	189.9	917.9	330.9	21%	-43%			
INE	95.0	3,313.1	770.0	3%	-88%			
INT	0.0	201.0	0.0	0%	N/A			
SCL	150.0	1,492.2	130.5	10%	15%			

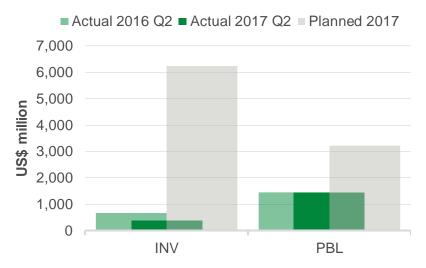


BY INSTRUMENT

2017 0203 QUARTERLY

BUSINESS REVIEW

2.4 SG Loan Approvals by Instrument

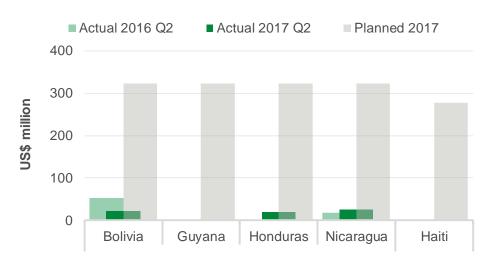


All in Cumulative US\$ million

Instrument	Actual 2017 Q2		Actual 2016 Q2	YTD/Proj. 2017	% Change (actual) 2016/15
INV	379.9	6,248.2	682.7	6%	-44%
PBL	1,455.0	3,221.0	1,460.0	45%	0%

BY FUND

2.5 Approvals from FSO and GRF



All in Cumulative US\$ million

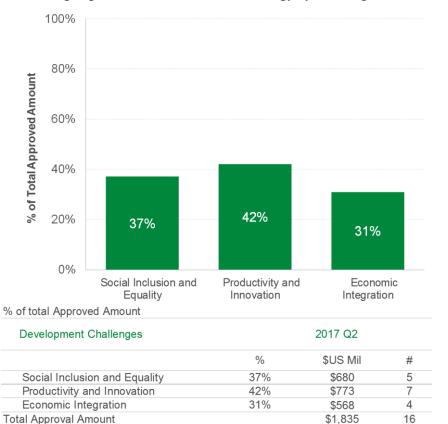
Country	Actual 2017 Q2	Planned 2017	Actual 2016 Q2	YTD/Proj. 2017	% Change (actual) 2017/16
Bolivia	21.0	322.4	52.3	7%	-60%
Guyana	0.0	322.4	0.0	0%	N/A
Honduras	20.0	322.4	0.0	6%	N/A
Nicaragua	26.0	322.4	18.0	8%	44%
Haiti	0.0	278.0	0.0	0%	N/A
C-C	67.0	1,289.6	70.3	5%	-5%
	Bolivia Guyana Honduras Nicaragua Haiti	Country2017 Q2Bolivia21.0Guyana0.0Honduras20.0Nicaragua26.0Haiti0.0	Country2017 Q22017Bolivia21.0322.4Guyana0.0322.4Honduras20.0322.4Nicaragua26.0322.4Haiti0.0278.0	Country2017 Q220172016 Q2Bolivia21.0322.452.3Guyana0.0322.40.0Honduras20.0322.40.0Nicaragua26.0322.418.0Haiti0.0278.00.0	Country2017 Q220172016 Q22017Bolivia21.0322.452.37%Guyana0.0322.40.00%Honduras20.0322.40.06%Nicaragua26.0322.418.08%Haiti0.0278.00.00%



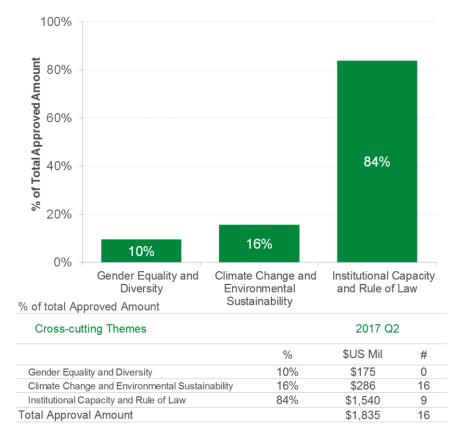
INSTITUTIONAL STRATEGY¹¹

2017 @1 Q2@

QUARTERLY BUSINESS REVIEW



2.6 Lending alignment to the Institutional Strategy by Challenge



2.7 Lending alignment to the Institutional Strategy by Cross-Cutting Theme



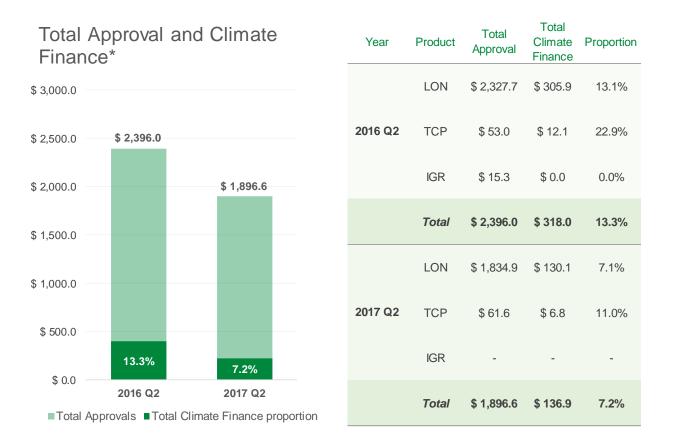
¹¹ Challenges and Cross-Cutting Themes are detailed in the <u>Update to Institutional Strategy 2016-2019</u>.

INSTITUTIONAL STRATEGY

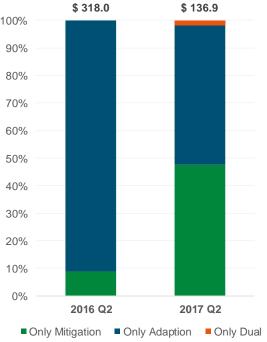
2.8 Climate Finance^{12 13}

2017 01 020

QUARTERLY BUSINESS REVIEW



Climate Finance Use: Mitigation, Adaptation and Dual*



All in Cumulative US\$ million

* Approvals include Loans, Technical Cooperation and Investment Grants



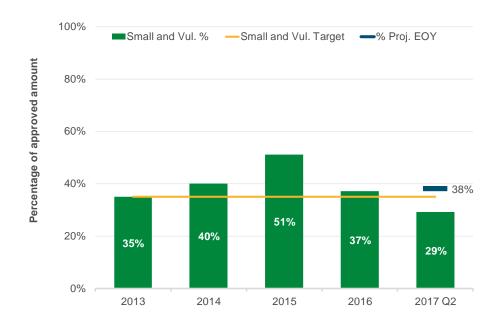
¹² Operations with largest CF amount by year are BO-L1106 for \$158.4M in 2016 and BO-L1183 for \$94.2M in 2017

¹³ Dual Benefit refers to the US\$ volume of activities with simultaneous mitigation and adaptation benefits



INSTITUTIONAL STRATEGY

2.9 Lending to Small And Vulnerable Countries

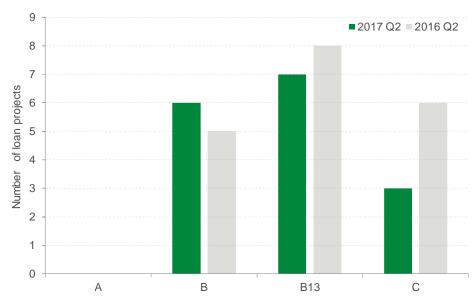


All in US\$ million

Year	А	В	С	D	REG	Small and Vul. %	% Proj. EOY	Small and Vul. Target
2013	6,499.1	1,128.0	1,600.3	2,493.1	0.0	35%		35%
2014	4,955.1	1,500.0	1,026.0	3,290.1	0.0	40%		35%
2015	2,356.0	2,001.4	1,798.0	2,760.0	20.0	51%		35%
2016	4,318.4	1,430.0	1,224.6	2,181.8	40.0	37%		35%
2017 Q2	737.4	500.0	132.5	377.4	0.0	29%	38%	35%

ENVIRONMENTAL AND SOCIAL IMPACT CLASSIFICATION

2.10 Approvals Based on the Environmental and Social Impact Classification



Cumulative Number of loan projects						Cumula	tive Appr	oved Amo	ount (US	\$ million)
ESG Class	Α	В	B13	С	Total	A	В	B13	С	Total
2017 Q2	0	6	7	3	16	0.0	197.5	1,510.0	127.4	1,834.9
2016 Q2	0	5	8	6	19	0.0	331.4	1,589.3	202.0	2,122.7
% Change 2017/2016	-	20%	-13%	-50%	-16%	-	-40%	-5%	-37%	-14%

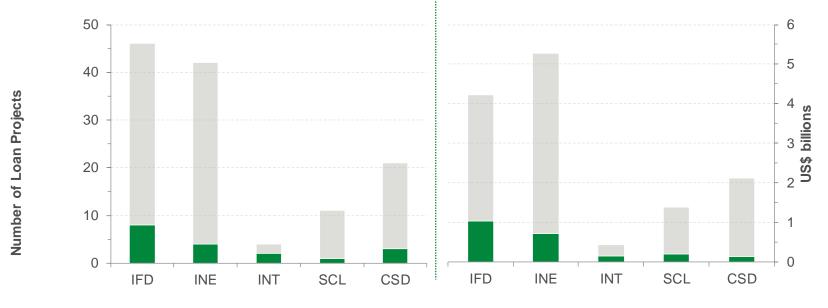


SG PROJECT PIPELINE READINESS

2.11 Pipeline Readiness by Sector

2017 QUARTERLY

BUSINESS REVIEW



■ 2017 POD Approved

2017 POD Pending

Pipe Year	Status	Unit	IFD	INE	INT	SCL	CSD	Total	% Executed
	POD	Num	8	4	2	1	3	18	15%
2017	Approved -	\$M	1,033.0	726.0	150.0	200.0	130.2	2,239.2	17%
2017	POD	Num	38	38	2	10	18	106	
	Pending	\$M	3,193.6	4,541.1	285.0	1,180.0	1,994.8	11,194.4	
2018	POD	Num	2	0	0	0	2	4	7%
	Approved	\$M	120.0	0.0	0.0	0.0	130.0	250.0	5%
	POD	Num	17	17	0	9	7	50	
	Pending	\$M	987.4	1,643.3	0.0	1,343.0	331.8	4,305.5	

POD status, Amounts in US\$ millions



MULTIPLE-BOOKING AND COLLABORATION



2017 @ @20

QUARTERLY BUSINESS REVIEW



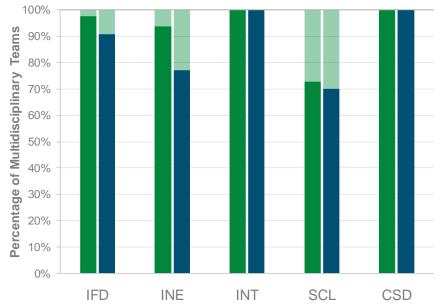
Multiple counting may happen due to double or triple booked operations Number of Operations

Dept.	Div.	Own	Program		e Booked o-leader	Total	
		#	\$M	#	\$M	#	\$M
	CMF	3	535.0	0	0.0	3	535.0
	CTI	1	100.0	1	65.0	2	165.0
IFD	FMM	3	740.0	0	0.0	3	740.0
	ICS	1	25.0	0	0.0	1	25.0
	ENE	1	60.0	0	0.0	1	60.0
INE	TSP	1	35.0	1	20.0	2	55.0
	WSA	0	0.0	0	0.0	0	0.0
	EDU	0	0.0	0	0.0	0	0.0
SCL	GDI	0	0.0	0	0.0	0	0.0
SUL	LMK	1	100.0	0	0.0	1	100.0
	SPH	1	50.0	0	0.0	1	50.0
	RND	3	169.9	0	0.0	3	169.9
CSD	CCS	0	0.0	0	0.0	0	0.0
	HUD	1	20.0	0	0.0	1	20.0
INT	TIN	0	0.0	0	0.0	0	0.0
otal		16	1,834.9	2	85.0	18	1,919.9

12.5% of approvals (2 of 16 Approved operations) for \$85.0 million were approved as multiple booked operations.

2.13 Multidisciplinary Team Compositions (Loan projects)

■ Team Members from a single Division ■ % Different Div. 2017 ■ % Different Div. 2016



All in cummulative count of operations and as % of total

	Drogram	Team	%	Drogram	Team	%
Dept.	Program 2017 A	Members from	Different	Program 2016 A	Members from	Different
	2017 A	different Div.	Div. 2017	2016 A	different Div.	Div. 2016
IFD	44	43	98%	33	30	91%
INE	32	30	94%	35	27	77%
INT	3	3	100%	2	2	100%
SCL	11	8	73%	20	14	70%
CSD	18	18	100%	20	20	100%
Total	108	102	94%	110	93	85%



¹⁴ For more information regarding double booking definitions please refer to <u>Double-Booking Guidelines</u>.

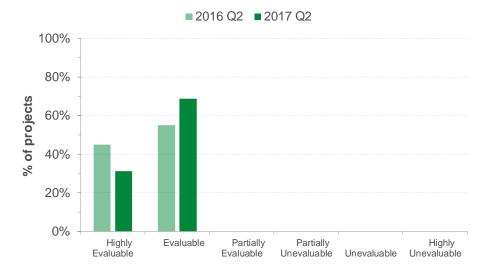
¹⁵ Only those Divisions with approvals are listed.



DEVELOPMENT EFFECTIVENESS MATRIX (DEM) SCORES

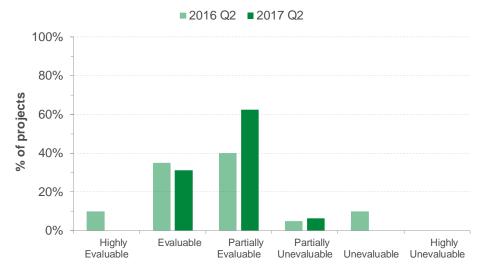
2.14 DEM Evaluability Levels for Approved SG Loan Operations

2.15 DEM Evaluability Levels at the Quality and Risk Review (QRR) Stage



% of projects

Evaluability Levels	2017 Q2	2016 Q2	Change 2017 - 2016
Highly Evaluable	31% (5)	45% (9)	-14%
Evaluable	69% (11)	55% (11)	14%
Partially Evaluable	0% (0)	0% (0)	0%
Partially Unevaluable	0% (0)	0% (0)	0%
Unevaluable	0% (0)	0% (0)	0%
Highly Unevaluable	0% (0)	0% (0)	0%
TOTAL	100% (16)	100% (20)	



% of projects

Evaluability Levels at QRR	2017 Q2	2016 Q2	Change 2017 - 2016
Highly Evaluable	0% (0)	10% (2)	-10%
Evaluable	31% (5)	35% (7)	-4%
Partially Evaluable	63% (10)	40% (8)	23%
Partially Unevaluable	6% (1)	5% (1)	1%
Unevaluable	0% (0)	10% (2)	-10%
Highly Unevaluable	0% (0)	0% (0)	0%
TOTAL	100% (16)	100% (20)	

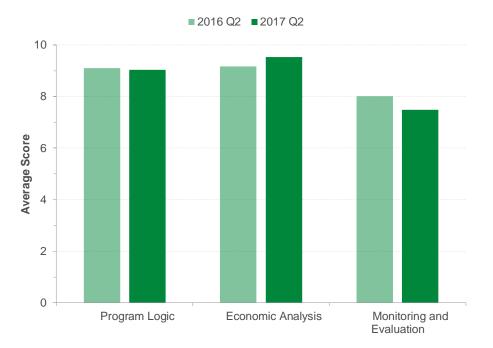


DEVELOPMENT EFFECTIVENESS MATRIX (DEM) SCORES

2.16 Evaluability Dimensions

2017 0203 QUARTERLY

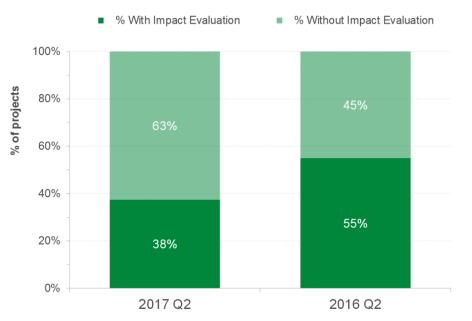
BUSINESS REVIEW



Average score*

Dimensions	2017 Q2	2016 Q2	Change 2017 - 2016
Program Logic	9.0	9.1	-0.1
Economic Analysis	9.5	9.2	0.4
Monitoring and Evaluation	7.5	8.0	-0.5

2.17 Percentage of SG Projects with Planned Impact Evaluation at Approval



% of projects			
Ex-Ante Impact Evaluation	2017 Q2	2016 Q2	Change 2017 - 2016
% With Impact Evaluation	38% (6)	55% (11)	-18%
% Without Impact Evaluation	63% (10)	45% (9)	18%





2017 COLORATERLY BUSINESS REVIEW

BUSINESS DEVELOPMENT



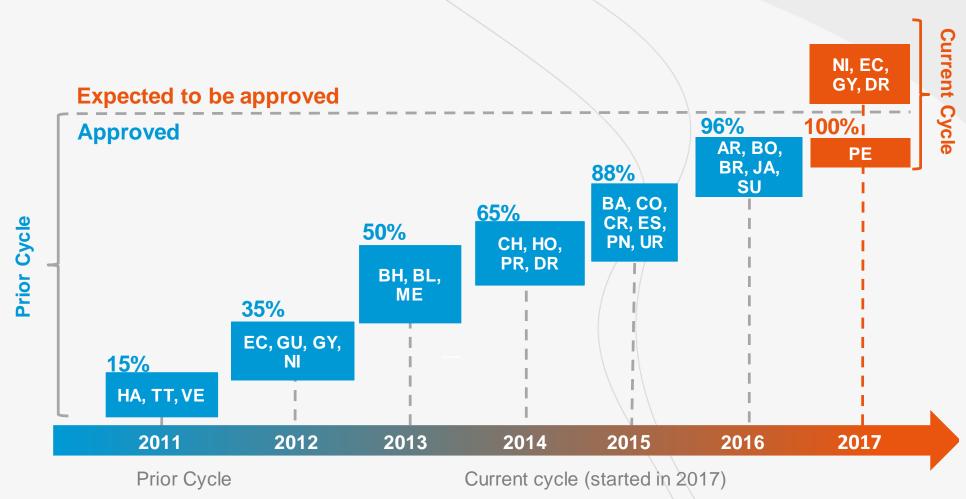
CHAPTER III

3



COUNTRY POLICY DIALOGUE

3.1 Results-Based Country Strategies

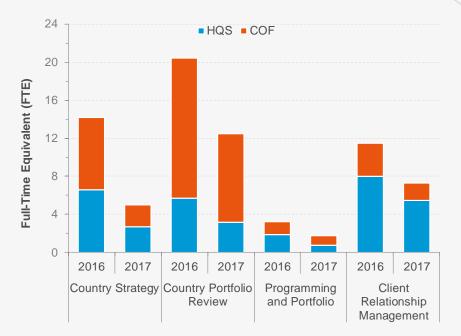


Four Country Strategies pending for approval for 2017: Dominican Republic, Ecuador, Guyana, Nicaragua. One Country Strategies were approved by the Board in 2017 Q2: Peru.



COUNTRY POLICY DIALOGUE

3.2 Staff Time Reported to Programming Products

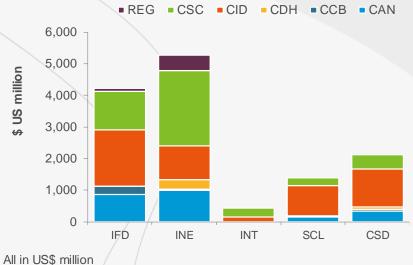


Full-Time Equivalent

Country Strategy		² Porttolio		Programming and Portfolio		Client Relationship Management		Percentage by Location	
2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
6.6	2.7	5.7	3.1	1.9	0.8	8.0	5.5	45%	46%
7.6	2.3	14.7	9.3	1.4	1.0	3.5	1.8	55%	54%
14.2	5.0	20.4	12.5	3.3	1.8	11.5	7.3	100%	100%
	Strat 2016 6.6 7.6	Strategy 2016 2017 6.6 2.7 7.6 2.3	Country Por Strategy 2016 2016 2017 2016 6.6 2.7 5.7 7.6 2.3 14.7	Country Portfolio Strategy Portfolio 2016 2017 2016 2017 6.6 2.7 5.7 3.1 7.6 2.3 14.7 9.3	Country Portfolio Progra and Po Strategy 2016 2017 2016 2017 2016 6.6 2.7 5.7 3.1 1.9 7.6 2.3 14.7 9.3 1.4	Country Portfolio Programming and Portfolio Strategy 2016 2017 2016 2017 2016 2017 6.6 2.7 5.7 3.1 1.9 0.8 7.6 2.3 14.7 9.3 1.4 1.0	Country Strategy Portfolio Review Programming and Portfolio Relation 2016 2017 2016 2017 2016 2017 2016 6.6 2.7 5.7 3.1 1.9 0.8 8.0 7.6 2.3 14.7 9.3 1.4 1.0 3.5	Country Strategy Portfolio Review Programming and Portfolio Relationship Management 2016 2017 2016 2017 2016 2017 2016 2017 6.6 2.7 5.7 3.1 1.9 0.8 8.0 5.5 7.6 2.3 14.7 9.3 1.4 1.0 3.5 1.8	Country Strategy Portfolio Review Programming and Portfolio Relationship Management Perce by Low 2016 2017 2016

Effort reported to programming activities and products decreased in 2017 Q2 relative to 2016 Q2, particularly in country strategies (65% decrease).

3.3 2017 SG Loan Operations in preparation stage (before approval)



		Depar	tment				
By region	IFD	INE	INT	SCL	CSD	Total	%
CAN	868	999	0	150	340	2,357	18%
ССВ	258	40	0	35	55	388	3%
CDH	8	287	0	0	70	365	3%
CID	1,767	1,083	150	965	1,206	5,171	38%
CSC	1,226	2,368	285	230	454	4,562	34%
REG	100	490	0	0	0	590	4%
Total	4,227	5,267	435	1,380	2,125	13,434	100%
By instrument							
Investment	2,692	4,082	185	1,380	2,125	10,464	78%
Policy-Based	1,535	1,185	250	0	0	2,970	22%
Guarantee	-		-	-	-	-	-
Num. of projects	46	42	4	11	21	124	

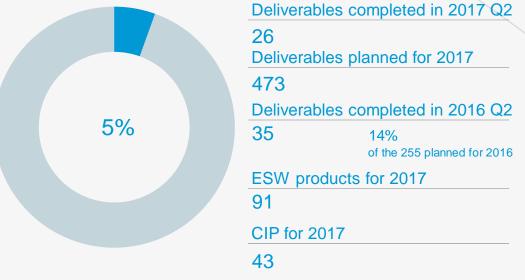
12345

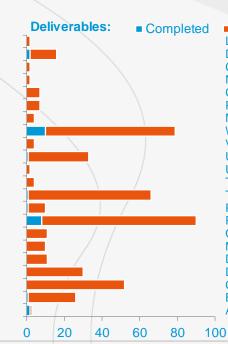


ECONOMIC AND SECTOR WORK (ESW)

3.4 Progress on Economic and Sector Work Plan and Budget Execution







In Progress Learning Materials **Discussion papers** Catalogs & Brochures Noncommercial books **Co-Publications** Policy briefs Magazines, Journals & Newsletters Working papers Videos, websites, online platforms Unreviewed/unpublished reports Unreviewed/unpublished databases Tutorials, manuals (training) **Technical notes Presentations** Peer review report Other Monographs Diagnostic tools, toolkits, survey... Databases/dataset Conference/Seminars/Workshop Brown Bags Lunch/Closed event Annual Reports

ESW products by Priority Area and Department

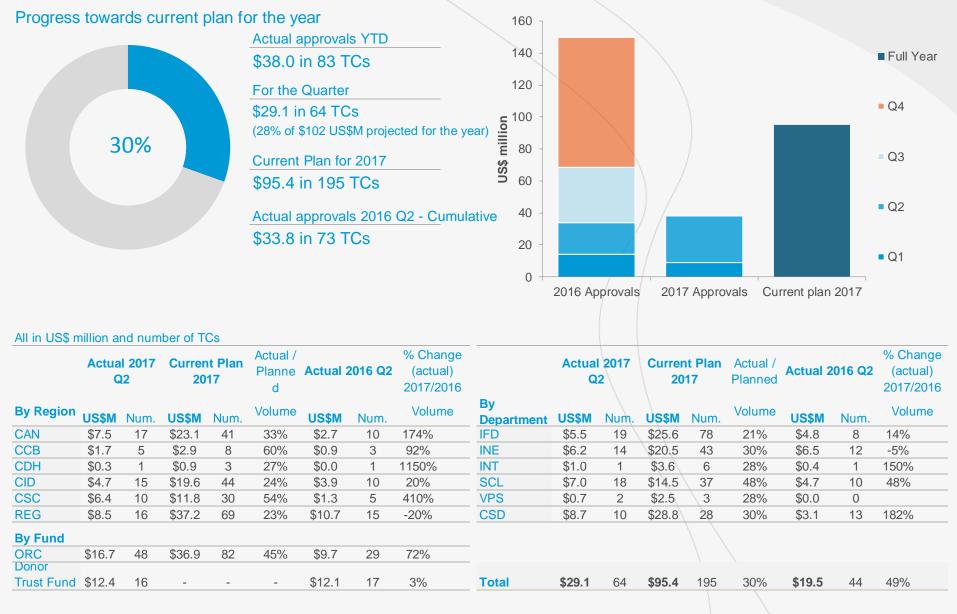
		INE RES	SCL	INT	VPS	IFD	CSD	Total 2017	Total 2016	% Change
	INC		JUL		VPS	"	CSD	Q2	Q2	2017/2016
Social Policy for Equity and Productivity	0	3	15	0	1 \	0	0	19	17	12%
Institutions for Growth and Societal Welfare	3	2	1	0	0	19	4	29	13	123%
Competitive Regional and International Integration	1	0	0	5	0	0	0	6	3	100%
Infrastructure for Competitveness and Social Welfare	7	0	0	0	0	0	2	9	5	80%
Protecting the Environment and responding the Climate Change	1	1	0	0	1	0	5	8	4	100%
Other	3	11	3	2	1	0	0	20	29	-31%
Total	15	17	19	7	3	19	11	91	71	28%
Effort Reported to ESW products FTEs	0.8	8.6	3.2	6.4	0.1	1.9	1.1	22.0	24.5	-10%

Two ESW deliverables for 2017 Q2 are completed but with pending document, totaling in 26 ESW deliverables for this period.



VPS TECHNICAL COOPERATION APPROVALS

3.5 TC program by Fund

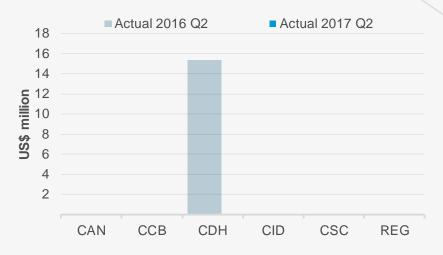


2345



INVESTMENT GRANTS¹⁶

3.6 Approvals

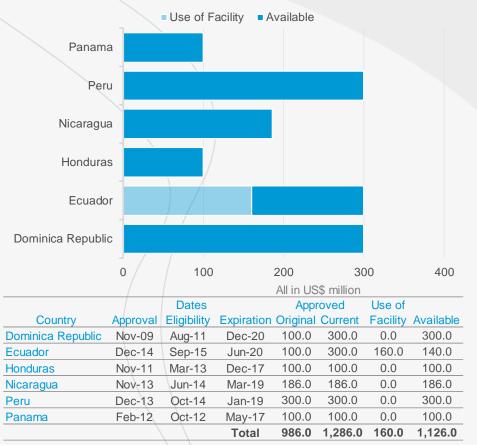


All in US\$ million Region Actual 2017 Q2 % Change 2017/16 Actual 2016 Q2 \$M Num \$M Num \$M Num CAN 0.0 0 0.0 0% 0% 0 CCB 0% 0.0 0 0.0 0 0% CDH 0.0 0 15.3 1 -100% -100% CID 0.0 0 0.0 0 0% 0% CSC 0.0 0 0.0 0 0% 0% REG 0.0 0 0.0 0 0% 0% 15.3 0.0 0 1 -100% Total -100%

No investment grant was approved in 2017 Q2. Cummulatively since the beginning of year, there was one approval in 2016 Q2.

CONTINGENT CREDIT LINES

3.7 Contingent Credit Facilities For Natural Disaster Approved and in Portfolio



No activity in the contingent credit lines for 2017 Q2. \$160M of Ecuador's CCL were used for operation EC-L1216 "Contingent Loan for Natural Disaster Emergencies" in 2016 Q2.

¹⁶ Investment Grants are non-reimbursable financing (grants) funded by Donor Trust Funds (DTFs), which are set up for specific investment purposes. Investment Grants may go to public, private, or not-for-profit institutions within any borrowing member country.





2017 Q1Q2Q3 QUARTERLY BUSINESS REVIEW

<u>CHAPTER IV</u> RESOURCE MANAGEMENT



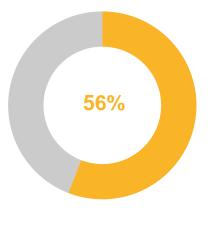


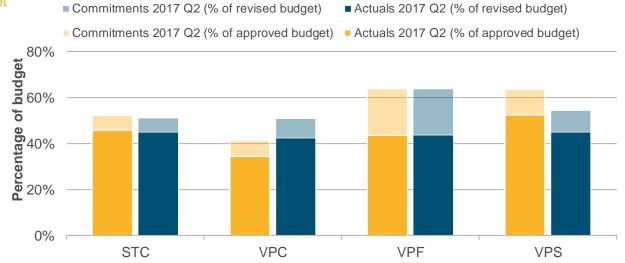
A. BUDGET

RESOURCES (PC, NPC)

4.1 Approved Budget Execution by VP

Actual and Commitments as % of approved budget





All in US\$ million and as % of approved budget

Unit	Approved 2017	Revised 2017	Approved 2016	% Change, Approved 2017/2016
STC	79.0	80.5	76.4	3%
VPC	141.7	115.4	139.2	2%
VPF	131.0	130.9	124.1	6%
VPS	166.0	193.9	159.8	4%
Total	517.6	520.7	499.5	4%

	Actual 2017 Q2					Commitments 2017 Q2			Commitments 2016 Q2	% Change (Act. +
ι	JS\$ M	As % of approved	As % of revised	As % of approved	U	S\$ M	As % of approved	As % of revised	As % of approved	Comm.) 2017/2016
\$	36.2	46%	45%	44%	\$	5.0	6%	6%	6%	2%
\$	48.9	35%	42%	34%	\$	9.8	7%	8%	34%	-26%
\$	57.1	44%	44%	47%	\$	26.5	20%	20%	19%	-2%
\$	87.2	53%	45%	50%	\$	18.3	11%	9%	9%	4%
\$	229.5	44%	44%	44%	\$	59.6	12%	11%	10%	2%

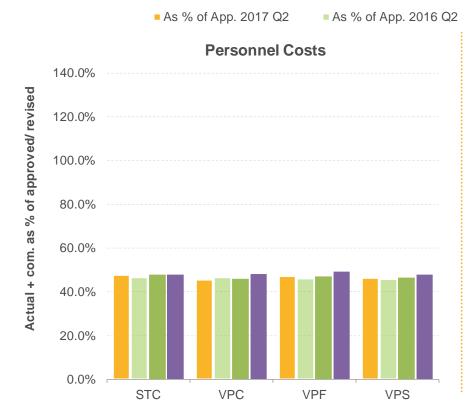


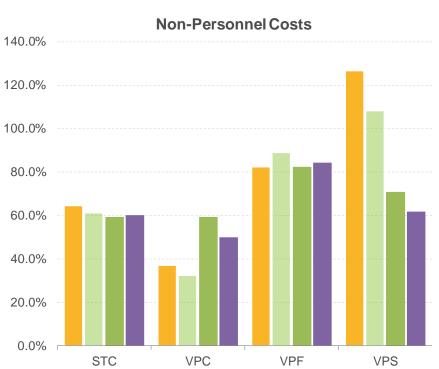


As % of Rev. 2016 Q2

RESOURCES (PC, NPC)

4.2 Budget executed as a percent of Approved Budget





As % of Rev. 2017 Q2

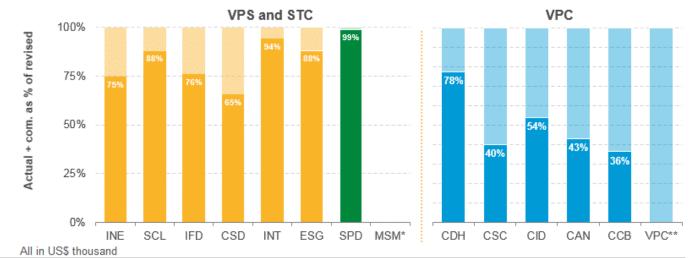
All in US	All in US\$ million							As % of approved				As % of Revised			
Unit	(Ad	Personne ctual + Comr			Non-perso ctual + Con		Pers	onnel	Non-Pe	rsonnel	Pers	onnel	Non-Pe	rsonnel	
	2017 Q2	2016 Q2	% Change	2017 Q2	2016 Q2	% Change	2017 Q2	2016 Q2	2017 Q2	2016 Q2	2017 Q2	2016 Q2	2017 Q2	2016 Q2	
STC	27.4	25.7	7%	13.8	12.9	7%	47.6%	46.5%	64.5%	61.2%	47.8%	47.9%	59.4%	60.2%	
VPC	33.7	33.2	1%	25.0	21.9	14%	45.3%	46.4%	37.1%	32.4%	46.0%	48.2%	59.4%	50.0%	
VPF	32.3	30.4	7%	51.3	51.7	-1%	47.1%	46.0%	82.3%	89.0%	47.2%	49.2%	82.3%	84.4%	
VPS	60.4	57.5	5%	45.1	37.0	22%	46.4%	45.8%	126.6%	108.1%	46.4%	47.9%	70.7%	61.8%	





RESOURCES (NPC)

4.3 Transactional budget executed as percentage of budget allocated¹⁷



	Unit	Revised Budget	Actuals	Committed	Available Balance	% Executed 2017 Q2	% Executed 2016 Q2
	INE	7,645	3,309	2,402	1,934	75%	65%
	SCL	3,703	2,217	1,039	447	88%	80%
VPS	IFD	6,766	3,569	1,571	1,626	76%	63%
≍	CSD	3,994	1,810	804	1,380	65%	5%
	INT	621	364	221	36	94%	51%
	ESG	2,400	1,185	928	288	88%	72%
0	SPD	1,004	508	484	13	99%	98%
ST ST	MSM*	0	0	1	-1	-	37%
	CDH	211	70	93	48	78%	65%
	CSC	1,202	290	193	720	40%	59%
Q	CID	741	153	246	342	54%	39%
₹	CAN	791	132	209	449	43%	72%
	CCB	519	30	158	330	36%	62%
	VPC**	3,778			3,778	0%	0%
	Total	33,374	13,637	8,348	11,389	66%	51%

*MSM transactional Budget is self-contained; it has an approved budget which is executed throughout the year.

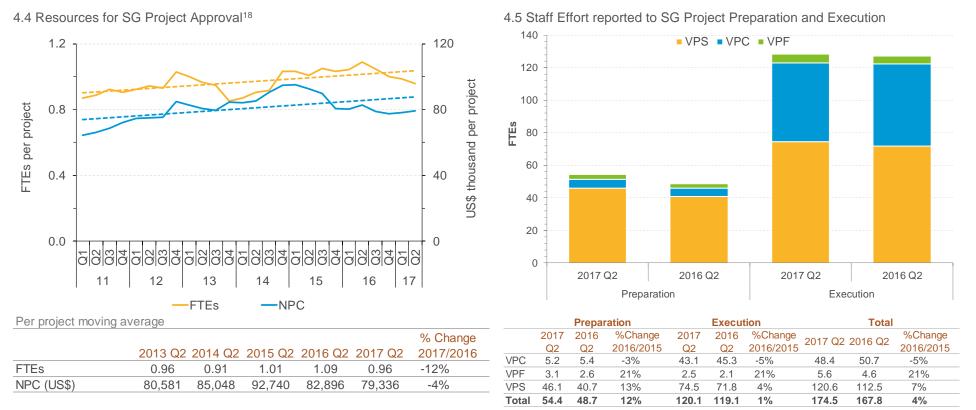
**VPC corresponds to where the transactional budget is approved and then transferred to other organizational units.

¹⁷ The allocated budget corresponds to the portion of the approved budget in VPC transferred to VPS or other organizational units in VPC and SPD.





RESOURCES FOR PROJECT PREPARATION AND SUPERVISION





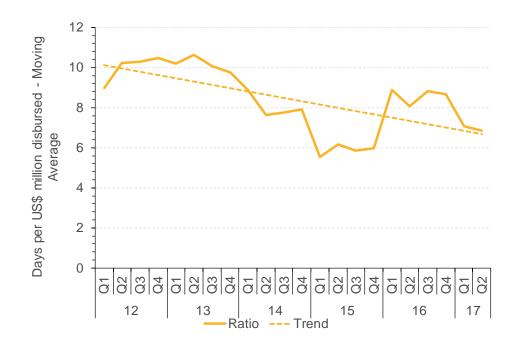
¹⁸ Moving average of last 4 quarters and FTEs correspond only to Staff.



RESOURCES FOR PROJECT PREPARATION AND SUPERVISION

4.6 Staff time reported to SG project execution per US\$ million disbursed

4.7 Staff time reported to SG project execution



	250 -						
	200 -						Q4
FTES	150 -						Q 3
LL.	100 -						Q 2
	50 -						Q 1
	0 +	2013	2014	2015	2016	2017	

SG Loan Projects

2017 arazas QUARTERLY

BUSINESS REVIEW

2013	2014	2015	2016	2017	% Change
Q2	Q2	Q2	Q2	Q2	2016/2015
11,783	11,487	12,240	12,253	12,807	5%
617.7	738.2	1,995.6	689.1	1,120.9	63%
19.1	15.6	6.1	17.8	11.4	-36%
10.1	8.9	5.5	8.9	7.1	-21%
	Q2 11,783 617.7 19.1	Q2Q211,78311,487617.7738.219.115.6	Q2Q2Q211,78311,48712,240617.7738.21,995.619.115.66.1	Q2Q2Q2Q211,78311,48712,24012,253617.7738.21,995.6689.119.115.66.117.8	Q2Q2Q2Q2Q211,78311,48712,24012,25312,807617.7738.21,995.6689.11,120.919.115.66.117.811.4

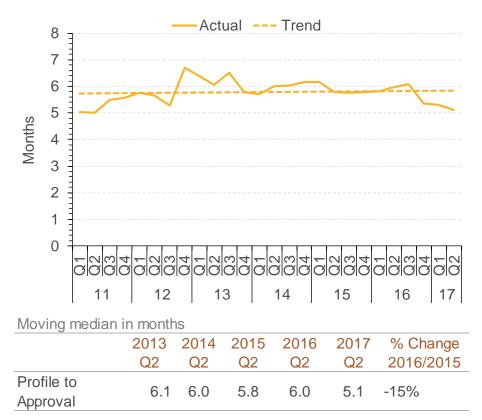
Values	expresse	ed in FTE	s			
Year	Q1	Q2	Q3	Q4	Total	% Change Q2
2013	57.2	58.8	55.7	56.1	227.8	15%
2014	55.8	55.6	57.8	56.1	225.3	-5%
2015	59.7	57.6	59.9	55.9	233.2	4%
2016	59.8	59.5	56.6	54.9	230.8	3%
2017	62.5	57.7				-3%



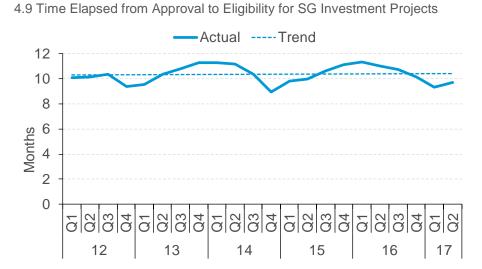


CYCLE TIMES (EFFICIENCY)

4.8 Time Elapsed from Project Profile to Approval for SG Investment Projects



92% of 2017-Q2 SG loan approvals were approved within the target preparation time, which is 12 months or less for Investment loans (INV) and 6 months or less for Policy Based Loans (PBLs). "Preparation time" is from Project Profile (PP) to Approval, and only applies to projects with PP. <u>Click here for details</u>.



Moving median for previous 5 quarters, in months

			,			
Region	2013	2014	2015	2016	2017	% Change
Region	Q2	Q2	Q2	Q2	Q2	2017/2016
CAN	11.3	9.4	8.8	12.5	9.7	-22%
ССВ	4.3	11.9	6.0	11.0	10.1	-8%
CDH	7.6	8.8	9.9	8.6	7.4	-14%
CID	11.5	10.8	7.8	8.8	8.1	-8%
CSC	10.6	12.4	10.8	11.6	16.6	43%
REG	0.0	13.9	0.0	6.4	0.0	-100%
Total	10.4	11.2	10.0	11.0	9.7	-12%







. .

dia a fara

CYCLE TIMES (EFFICIENCY)

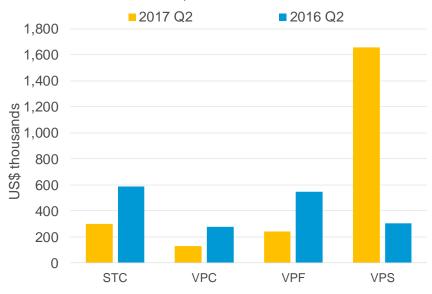
4.10 Time Elapsed from Eligibility to First Disbursement for SG Investment Projects



Moving me	dian for p	revious t	quarters	s, in days		
Region	2013	2014	2015	2016	2017	% Change
Region	Q2	Q2	Q2	Q2	Q2	2017/2016
CAN	22.5	70	79	30	33	10%
CCB	4	20	13	17	49	188%
CDH	29.5	33	42.5	12	13	8%
CID	56	24	22	18	99	450%
CSC	34	68	64.5	64	20	-69%
REG	0	0	277	0	0	
Total	29	49	45.5	26.5	40	51%

UNALLOCATED PERSONNEL COSTS

4.11 Personnel Costs from Unreported Time



All in US\$ million

Unit	2017 Q2	2016 Q2	% Change 2017/2016	As % of total 2017 Q2
STC	299	588	-49%	13%
VPC	128	278	-54%	6%
VPF	240	549	-56%	10%
VPS	1,657	307	440%	71%
Total	2,324	1,722	35%	100%

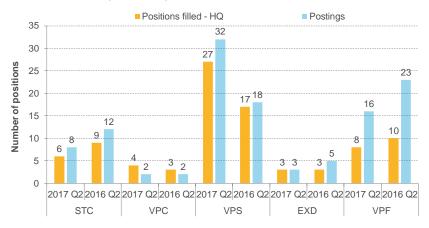




B. HUMAN RESOURCES

VACANCIES AND NEW HIRES¹⁹

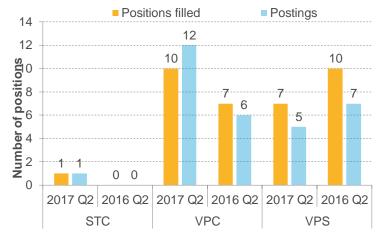
4.12 Status of the positions posted and filled in HQ²⁰



Number of positions filled by external candidates

	STC VPC VPS						EXD VPF				ID	B	Total ^{**}	
	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016
	Q2	Q2	Q2	Q2	Q2	Q2	Q2	Q2	Q2	Q2	Q2	Q2	Q2	Q2
Positions filled - HQ	6	9	4	3	27	17	3	3	8	10	0	1	48	43
Postings	8	12	2	2	32	18	3	5	16	23	0	0	61	60
Vacancies HQ	37	37	12	6	27	36	10	6	25	36	18	18	129	139
COF - Local		6	12	8	3	5	0	0	0	0	0	0	25	139
COF - Interr		3	8	6	5	5	0	0	0	0	0	0	15	14
Total	49	46	32	20	35	46	10	6	25	36	18	18	169	172

4.13 Status Positions Posted and Filled in COFs



Number of pos	Itions							
	S	ГС	VF	PC	VI	PS	To	tal*
	2017	2016	2017	2016	2017	2016	2017	2016
	Q2	Q2	Q2	Q2	Q2	Q2	Q2	Q2
Positions filled	1	0	10	7	7	10	18	17
Postings	1	0	12	6	5	7	18	13

Number of positions

*Refers to Central Pool (SRE/VAC).

²⁰ IDB includes Staff, Family and Retirees Associations, Office of the Ombudsperson, Young Professionals, Special Employees and Staff Relations.

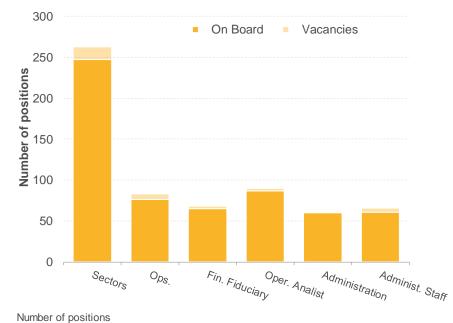


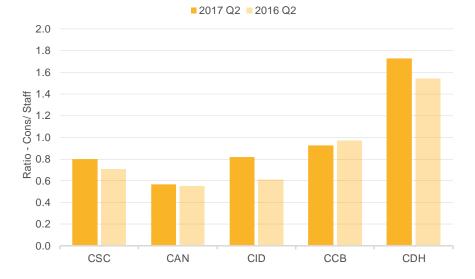
¹⁹ STC in graphs corresponds to Strategic Core.



STAFF COMPOSITION

4.14 Country Office Staff Composition²¹





4.15 Number of Professional Staff and Consultants (excluding firms)

	Sectors	Ops.	Fin. Fiduciary	Oper. Analist	Administration	Administ. Staff	Total
2017 Q2	263	83	68	90	61	66	631
On Board	247	76	65	87	60	61	596
Vacancies	16	7	3	3	1	5	35
2016 Q2	267	91	68	87	65	69	647
On Board	253	85	66	83	62	66	615
Vacancies	14	6	2	4	3	3	32
% Change Staff on board 2017/2016	-2%	-11%	-2%	5%	-3%	-8%	-3%

Region	Technic	cal Staff	%Change Tech. Staff	Consu	ltants	% Change Cons.	Ratio (Co	ons/staff)
	2017 Q2	2016 Q2	2017/16	2017 Q2	2016 Q2	2017/16	2017 Q2	2016 Q2
CSC	151	148	2%	121	105	15%	0.80	0.71
CAN	116	118	-2%	66	65	2%	0.57	0.55
CID	154	171	-10%	126	104	21%	0.82	0.61
CCB	66	67	-1%	61	65	-6%	0.92	0.97
CDH	26	24	8%	45	37	22%	1.73	1.54
Total	513	528	-3%	419	376	11%	0.82	0.71

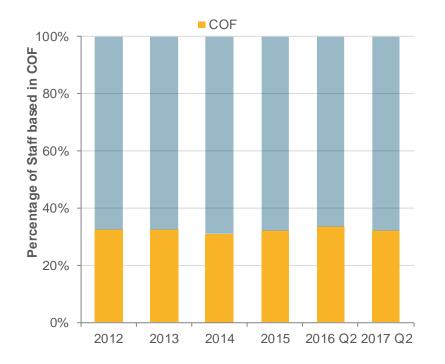
²¹ Ops: Representatives, Operational Staff and Economists. Administration: Includes Resource Planning, ITE and Communication Staff.





STAFF LOCATION

4.16 Professional Staff Based at HQS and in COFs

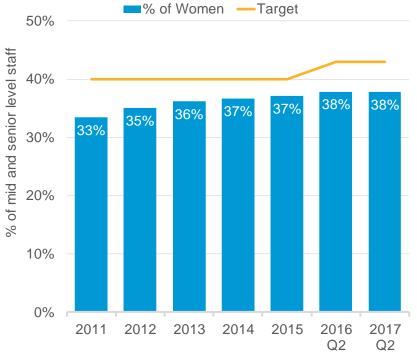


Year	COF	HQS	% in COF	Change	% in HQS
2011	539	1,165	32%	5%	68%
2012	572	1,197	32%	2%	68%
2013	570	1,195	32%	0%	68%
2014	562	1,241	31%	-3%	69%
2015	581	1,231	32%	3%	68%
2016 Q2	560	1,111	34%	5%	66%
2017 Q2	545	1,150	32%	-2%	68%

"0%" changes represent variations of less than 1%.

EXECUTIVE AND MANAGERIAL STAFF

4.17 Percentage of professional and executive staff who are women, Grade 4 and above



Mid and Senior level staff, Grade four and above

Year	Women	Men	% of Women	Change	Target
2011	292	581	33%	2%	40%
2012	322	596	35%	2%	40%
2013	336	593	36%	1%	40%
2014	349	603	37%	0%	40%
2015	359	607	37%	0%	40%
2016 Q2	334	548	38%	1%	43%
2017 Q2	342	562	38%	0%	43%

"0%" changes represent variations of less than 1%.



TEAM LEADERS IN COFs

2017 Q1Q2Q3

2017 Q2 86%

64%

79%

94%

89%

82%

91%

76%

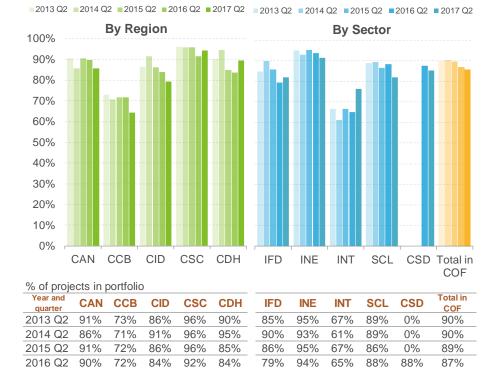
82%

85%

86%

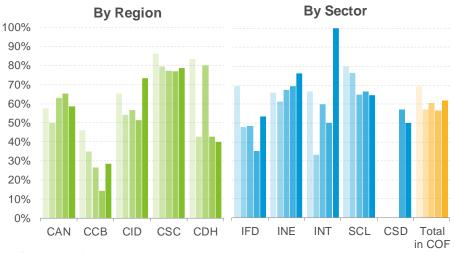
QUARTERLY BUSINESS REVIEW

4.18 Projects in portfolio led by Team Leaders in COFs



4.19 Projects in preparation led by Team Leaders in COFs

= 2013 Q2 = 2014 Q2 = 2015 Q2 = 2016 Q2 = 2017 Q2 = 2013 Q2 = 2014 Q2 = 2015 Q2 = 2016 Q2 = 2017 Q2



Year and quarter CAN CCB CID CSC CDH IFD INE INT SCL CSD Total ir COF 2013 Q2 58% 46% 65% 86% 83% 69% 66% 67% 80% 0% 69% 2014 Q2 50% 35% 54% 79% 43% 48% 61% 33% 76% 0% 57% 2015 Q2 63% 27% 57% 77% 80% 48% 61% 33% 76% 0% 60% 60% 65% 0% 60% 60% 65% 0% 60% 60% 65% 0% 60% <th>% of proje</th> <th>ects in I</th> <th>Pipeline</th> <th>;</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>	% of proje	ects in I	Pipeline	;								
2014 Q2 50% 35% 54% 79% 43% 48% 61% 33% 76% 0% 57% 2015 Q2 63% 27% 57% 77% 80% 48% 67% 60% 65% 0% 60%		CAN	ССВ	CID	CSC	CDH	IFD	INE	INT	SCL	CSD	Total in COF
2015 Q2 63% 27% 57% 77% 80% 48% 67% 60% 65% 0% 60%	2013 Q2	58%	46%	65%	86%	83%	69%	66%	67%	80%	0%	69%
	2014 Q2	50%	35%	54%	79%	43%	48%	61%	33%	76%	0%	57%
2016 Q2 65% 14% 51% 77% 43% 35% 69% 50% 67% 57% 57%	2015 Q2	63%	27%	57%	77%	80%	48%	67%	60%	65%	0%	60%
	2016 Q2	65%	14%	51%	77%	43%	35%	69%	50%	67%	57%	57%
2017 Q2 59% 29% 73% 79% 40% 54% 76% 100% 65% 50% 62%	2017 Q2	59%	29%	73%	79%	40%	54%	76%	100%	65%	50%	62%





2017 Q1Q2Q3 QUARTERLY BUSINESS REVIEW

<u>CHAPTER V</u> KNOWLEDGE & LEARNING

12345



PROGRAM EXECUTION

5.1 Registrations & Unique Participants enrolled in at least one Learning Program



Hours

	Participants (unique)	Registrations	All Staff	HQS Staff	COF Staff	Complementary Workforce	Total Hours
2017 Q2	4,008	21,310	104,298	70,806	33,492	53,286	157,584
2016 Q2 % Change	3,849	24,249	54,939	38,457	16,482	9,372	80,793
(2016/2015)	4%	-12%	90%	84%	103%	469%	95%

Delivery for External Clients

	Online	Face-to-face
2017 Q2	86%	14%
2016 Q2	94%	6%



70

70

70

70

70

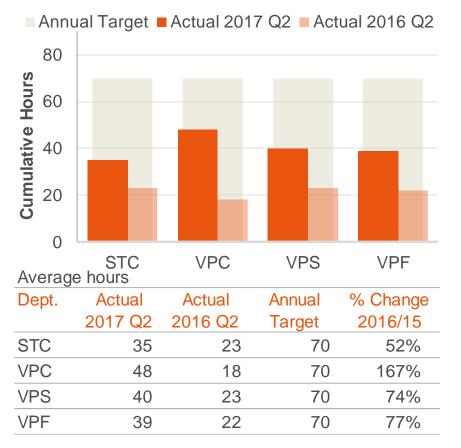
70



5.2 Average Training Hours per Participant by VP

2017 @102@3

QUARTERLY BUSINESS REVIEW



5.3 Average Training Hours per Participant

Manag. Staff

Technical

Support

CWF

HQS

COF



26

27

24

14

22

19

57

49

44

29

40

39

12345

119%

81%

83%

107%

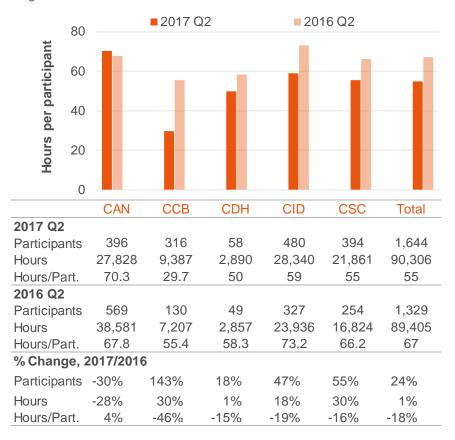
82%

105%



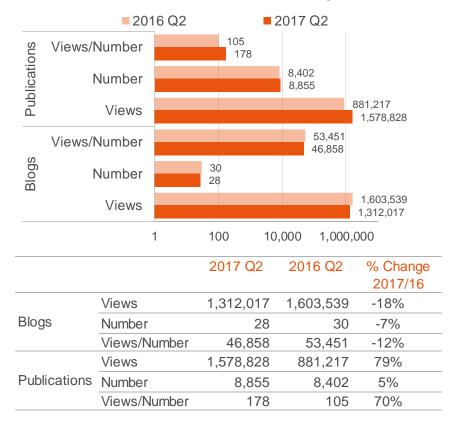
CAPACITY BUILDING ACTIVITIES – EXERNAL CLIENTS

5.4 Total External Client Participant Hours in KNL-sponsored activities, by Region



DISSEMINATION AND COMMUNICATION

5.5 Number and Views²² of IDB Publications and Blogs



http://blogs.iadb.org/ http://blogs.iadb.org/abierto-al-publico/



²² "Views" refers to online visits by one or multiple readers. "Number" refers to number of publications or blogs available online.

Abbreviations

AFS BDA	Audited Financial Statements Budget and Administrative Services Department
C&D	Countries from Group C & Group D
CAN	Country Department Andean Group (Colombia, Peru, Venezuela, Bolivia and Ecuador)
CCB	Country Department Caribbean Group (Jamaica, Trinidad and Tobago, Suriname,
	Barbados and Bahamas)
CCLIP	Conditional Credit Line for Investment Projects
CID	Country Department Central America (Guatemala, Belize, El Salvador, Honduras,
	Ja, Costa Rica), Mexico, Panama and Dominican Republic
COF	Country Office
CPD	Country Programming Document
CSC	Country Department Southern Cone (Argentina, Brazil, Chile, Uruguay and Paraguay)
DTF	Donor Trust Funds
DEM	Development Effectiveness Matrix
EDU	Education Division
EME	Financial Emergency Loans
EFS	External Feedback System
ESW	Economic and Sector Work
FSO	Fund for Special Operations
FTE	Full Time Equivalents
FMM	Fiscal and Municipal Management Division
FOB	Funds of the Bank (ORC, FSO, GRF)
FUA	Funds under Administration
GCM	Grants and Co-Financing Management Unit
GEF	Global Environment Fund
GRF	IDB Grant Facility
HQS	Headquarters
HRD	Human Resources Department
HRG	Haiti Response Group
ICF	Institutional Capacity and Finance Sector
IDB-8	8th General Capital Increase
IDB-9	9th General Capital Increase
IIC	Inter-American Investment Corporation
INE	Infrastructure and Environment Sector
INT	Integration and Trade Sector
IFD	Institutions for Development
INV KCP	Investment Operations Knowledge and Capacity Building Products
KNL	Knowledge and Learning Sector
NFP	Non-Financial Products
LPGS	Liquidity Program for Growth Sustainability
LTFP	Long-Term Financial Plan
NPC	Non-Personnel Costs
NSG	Non-Sovereign Guaranteed
ORC	Ordinary Capital (OC)
OLB	Outstanding Loan Balance
OMJ	Opportunities for the Majority Sector
OPUS	Operations Update System
ORP	Office of Outreach and Partnerships
PBL	Policy Based Lending
PC	Personnel Cost
PCR	Project Completion Report

- PDP **Operations Procurement Office** Portfolio Monitoring Unit PFM Performance Index ΡI PMR Progress Monitoring Report PRG Programming Product REG Regional RES Department of Research and Chief Economist CRF Corporate Result Framework RMG Office of Risk Management RND Environment, Rural Development Disaster Risk Management Division Structured and Corporate Finance Department SCF SCL Social Sector SECCI Sustainable Energy and Climate Change Initiative Sovereign Guaranteed SG SMO Strategy Monitoring Division Office of Strategic Planning and Development Effectiveness SPD SPH Social Protection and Health Division STC Strategic Core T&L Time and Labor System Technical Cooperation TC TFFP Trade Finance Facilitation Program VPC Vice Presidency for Countries VPF Vice Presidency for Finance and Administration VPP Vice Presidency for Private Sector and Non-Sovereign Guaranteed Operations Vice President for Sectors and Knowledge VPS WSA Water and Sanitation Division Argentina AR Barbados ΒA Bahamas. The BH ΒL Belize BO Bolivia BR Brazil Chile CH CO Colombia CR Costa Rica DR Dominican Republic EC Ecuador ES El Salvador GU Guatemala GΥ Guyana HA Haiti HO Honduras JA Jamaica ME Mexico NI Nicaragua ΡE Peru ΡN Panama PR Paraguay
 - SU Suriname
 - TT Trinidad and Tobago
 - UR Uruguay
 - VE Venezuela, Rep. Bol.
 - RG Regional